



COMMITTEE FOR ECONOMIC DEVELOPMENT



*Commitment  
to  
Business Statesmanship*

**DISTINGUISHED  
PERFORMANCE AWARDS**

THE WALDORF=ASTORIA  
NEW YORK, NEW YORK

MAY 28, 2008

# COMMITTEE FOR ECONOMIC DEVELOPMENT

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# COMMITTEE FOR ECONOMIC DEVELOPMENT

## Distinguished Performance Awards

We are pleased to welcome you to the Committee for Economic Development's 2008 Distinguished Performance Awards Dinner.

For more than 66 years, CED has addressed national priorities that promote sustained economic growth and development to benefit all Americans. CED provides the business community a unique forum to develop policy recommendations in critical issue areas: education and labor; international trade and globalization; democratic institutions; and macro-economic policy matters, including federal budget policy, health care reform, and tax reform.

Through the Business Statesmanship Program, CED recognizes that the key issues facing the country today call for more business engagement and leadership in public policy and works to support these efforts.

The Distinguished Performance Awards Program honors business leaders who have answered CED's call for greater business in outstanding ways, and we applaud their achievements. Tonight's honorees include:



Charles E.M. Kolb, W. Bowman Cutter, III, and Roderick M. Hills

W. James McNerney, Jr. is receiving the *Peter G. Peterson Award for Business Statesmanship* for his strong leadership and commitment to corporate ethics. His dedication to the highest standards of integrity has set an example for all corporate leaders to follow.

Xerox Corporation and Ursula Burns are being honored with the *Corporate Citizenship Award* for their commitment to social responsibility. Xerox successfully demonstrates that good business and good citizenship are not only compatible, but synergistic.

Roy J. Bostock, a CED Trustee of more than 30 years and former CED Chairman, is being honored with the *Trustee Leadership Award*. Roy has been deeply involved in our policy work and has made significant contributions to our program activities, including leading a major effort to engage new business leaders in CED's work.

Robert H. Dugger is being recognized with the *Trustee Leadership Award* for his outstanding direction of CED's programs in early education. Rob has worked tirelessly to ensure that all young children have access to early care and education programs, and to make early education a priority across the nation.

Industrial and Commercial Bank of China (ICBC) and Chairman Jiang are being recognized with the *Global Leadership Award* for their commitment to corporate philanthropy. ICBC and Chairman Jiang have led the effort to open China's access to global markets and establish financial independence for China's citizens.

On behalf of CED's Board of Trustees, we extend a heartfelt welcome and are pleased to have you with us for this special celebration of corporate responsibility and leadership.

W. Bowman Cutter, III  
Managing Director  
Warburg Pincus LLC

Roderick M. Hills  
Chairman  
Hills, Stern & Morley, LLP

Charles E.M. Kolb  
President  
CED

## COMMITTEE FOR ECONOMIC DEVELOPMENT

The Committee for Economic Development is a leading independent, nonprofit and nonpartisan public policy research organization. CED focuses on the most important economic and social policy issues facing the United States.

CED was founded in 1942 to strengthen communication between business and government, for the benefit of the war effort and the post-war economy. In 1945, CED's research influenced the Bretton Woods Agreement, which established the International Monetary Fund and the World Bank. Three years later, CED's report on "An American Program of European Economic Cooperation" outlined a strategy that eventually became the Marshall Plan. CED's first Chairman, Paul Hoffman, later was appointed by President Truman to be the first Administrator of the Marshall Plan.



Continuing in that spirit today, CED's Trustees bring the best of business thinking to bear on critical public policy issues for the nation's interest – to achieve a strong U.S. economy, sustainable public finances, a healthy and educated workforce, sound democratic institutions, a vibrant public education system, and a competitive role in open global trade.

That mission – seeking the nation's interest rather than any partisan, ideological, personal or business interest – distinguishes CED from many other public policy organizations. This dedication also ensures the integrity and objectivity of CED's work, and enhances its effectiveness and credibility.

CED's current research agenda includes:

**Economic Policy** – CED's proposal to achieve quality, affordable health care for all has been recognized as an important contribution to the public debate. CED continues to highlight today's major fiscal policy issues – the budget deficit, Social Security, and tax reform.

**Education** – CED is an effective advocate in the campaign for pre-school education by demonstrating its critical role in achieving a strong citizenry and workforce. CED also explores new ideas to manage effectively human resources in our schools.

**Globalization** – CED is a stalwart defender of free and open trade. To promote national security, competitiveness and economic growth, CED has also made a cogent case for the importance of education in foreign studies and critical foreign languages.

**Democratic Institutions** – CED has brought the business voice to Washington to demand greater openness and comity in political campaigns, lobbying, and the legislative process. CED also remains one of the strongest voices for campaign finance reform, an independent judiciary, and sound corporate governance.

## THE BEST OF BUSINESS THINKING IN THE NATION'S INTEREST

CED's unique contribution is to convey the experience and perspective of business leaders to policymakers through careful and unbiased research. CED's Board of Trustees includes more than 200 of the nation's top business and academic leaders, who set CED's public policy agenda and guide every stage of our work. We thank them for their generous devotion of their time, and for their leadership in the public interest.

Trustees guide CED's research agenda through **Program and Policy Subcommittees** which meet regularly throughout the year to formulate research topics and carry on individual policy projects. Current Subcommittees are addressing:

**Health Care** – CED's project on health care has developed a non-ideological, effective and efficient solution for the mushrooming costs of, and painful gaps in, the employer-based health insurance system.



**Making Washington Work** – This project has engaged business leaders with policymakers and scholars to explain why partisan bickering and ethical failures are bad for business and for the nation as a whole, and to show how they can be replaced by open debate and fair laws and rules.

**Corporate Governance** – CED continues to examine how the corporate environment has changed, analyze the consequences of these changes for U.S.-based corporations, and make practical recommendations to the relevant actors – shareholders, directors, managers, and government policy makers – to improve corporate governance and corporate performance. The Subcommittee's current focus is how to achieve both public objectives and long-term corporate performance through creative cooperation between corporate boards and policymakers.

**Education** – CED continues its long-standing focus on improving the quality of public education in the United States. Currently a Subcommittee on Human Resources in Education is examining policies that can help schools attract the talented teachers and principals necessary to raise student achievement.

**Digital Connections Council** – The DCC addresses Internet and other policy issues raised by the fast-moving digital economy. The DCC has completed projects on open-source software, open standards, and their relationship to proprietary digital products; and the benefits of openness in the health-care sector. The DCC is now extending this work to consider the potential of openness in the world of higher education.

We thank you for your involvement in the Committee for Economic Development, and look forward to working with you to fulfill the heritage of business thinking in the public interest.

# **DISTINGUISHED PERFORMANCE AWARDS**

## **2008 Honorees**

**W. JAMES MCNERNEY, JR.**  
**CHAIRMAN, PRESIDENT AND CHIEF EXECUTIVE OFFICER**  
**THE BOEING COMPANY**  
PETER G. PETERSON AWARD FOR  
BUSINESS STATESMANSHIP

**XEROX CORPORATION**  
**URSULA M. BURNS**  
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**MANAGING DIRECTOR**  
**TUDOR INVESTMENT CORPORATION**  
TRUSTEE LEADERSHIP

**INDUSTRIAL AND COMMERCIAL BANK OF CHINA LIMITED**  
**JIANG JIANQING**  
**CHAIRMAN OF THE BOARD**  
GLOBAL LEADERSHIP

## PETER G. PETERSON AWARD FOR BUSINESS STATESMANSHIP

### W. James McNerney, Jr. Chairman, President and Chief Executive Officer The Boeing Company

The Peter G. Peterson Award for Business Statesmanship was established to recognize business executives who champion issues that are in the best interest of the public good, rather than their company or personal interests, and hold themselves to the highest standards of ethics and integrity.

CED is proud to present this award to W. James McNerney, Jr., Chairman, President and CEO of The Boeing Company.



Jim is a true advocate of the important role that business executives can and should play as responsible corporate citizens. His leadership, skill, and focus on long-term economic and policy issues are truly deserving of this recognition.

Boeing is the world's leading aerospace company and the largest manufacturer of commercial jetliners and military aircraft combined, with more than US \$66 billion in revenues. With customers in more than 90 countries around the world, Boeing is one of the largest U.S. exporters. It employs more than 161,000 people.

Under Jim's leadership, the company has been focusing on developing leaders who bring out the best in their teams; strengthening its commitment to ethics and integrity; building a sense of confidence, partnership, citizenship and accountability; driving productivity in support of growth; accelerating customer-inspired innovation; and taking an industry-leading role in improving the environment. These principles have become the foundation on which Boeing operates today.

With his often-repeated statement that "there can be no tradeoffs between performance and values; we must have both," Jim has made "doing the right thing" an integral part of the Boeing business plan. His strong leadership and commitment to corporate ethics—at Boeing and throughout the business community—provide a true example for others to follow.

Jim has forged a distinguished career in business. He previously served as Chairman and CEO of 3M, and he held a number of senior leadership positions during his 19 years at General Electric. He currently chairs both the United States-China Business Council and The Business Council. He also serves on the Boards of Procter & Gamble, Northwestern University, Northwestern Memorial HealthCare, and the Field Museum.

CED applauds Jim for advocating and embodying Business Statesmanship, and is honored to recognize him with the Peter G. Peterson Business Statesmanship Award.





## DISTINGUISHED PERFORMANCE AWARD FOR CORPORATE CITIZENSHIP

### Xerox Corporation Ursula M. Burns President



CED is proud to recognize Xerox's dedication to corporate citizenship and social responsibility.

Xerox's commitment to conducting their business with integrity and transparency, aligning resources around customer need, supporting a greener world through innovation and development, and creating a great workplace for their employees, has made it a true leader in citizenship efforts.

Each of Xerox's citizenship strategies — workforce diversity, sustainability and the environment, ethical governance, community involvement, and philanthropy — started out as the right thing to do, matured into good business practices, and eventually became integrated into the way Xerox manages its operations.

Xerox people take great pride in the culture they have created — a culture that values Xerox as a profit-making enterprise and an institution that strives to be a positive force in the world.

Xerox attributes its success to being both a business and a socially responsible institution, and is on a never-ending effort to demonstrate that good business and good citizenship are not only compatible, but synergistic. As the world's leading document management and technology services enterprise, Xerox has made the commitment to global citizenship pervasive across the company and in the many countries in which it operates. In fact, Xerox people have strong connections to their communities and are active volunteers. This is part of the Xerox culture — employees are not asked to do it; they just do it. It speaks to the company's rich heritage of citizenship.

Xerox is also committed to playing an important role in the larger business community and looks for opportunities to add value there as well. Businesses today are under scrutiny, needing to find new solutions to regain trust. Xerox recognizes this need to increase transparency and ethical conduct and has been at the forefront in promoting initiatives that focus on these areas.

CED is honored to highlight Xerox's leadership as a true corporate citizen for the new millennium.





## DISTINGUISHED PERFORMANCE AWARD FOR TRUSTEE LEADERSHIP

### Roy J. Bostock Chairman, Yahoo! Inc. Chairman, Northwest Airlines

Roy Bostock is a long-standing and committed Trustee of CED's Board. He was recruited to CED more than 30 years ago by Brad Butler, then CED's Chairman and the Chairman of Procter & Gamble. Roy has contributed significantly to our research and policy work — including CED's first studies addressing early education — and served as CED's Chairman from 2002 to 2005.



As Chairman, Roy led a period of continued growth for CED and implemented strategies to enhance our research and outreach programs, strengthen our leadership, and restructure the organization's development and recruitment efforts.

Roy has also been deeply involved in our program activities and led a major campaign to expand CED's constituency of senior business executives, as well as involve the next generation of corporate executives in our work.

He was recently named Yahoo!'s Chairman and currently serves as Chairman of Northwest Airlines. He also serves as a director of Morgan Stanley. Roy's distinguished career in the advertising and marketing industries included serving as Chairman and CEO of D'Arcy Masius Benton & Bowles — a founding company of CED. He orchestrated the merger of D'Arcy Masius Benton & Bowles with the Leo Burnett Company in 2000 to form B|Com3, of which he served as Chairman, retiring in 2002.

Roy Bostock attended Duke University on a football scholarship, was elected to Phi Beta Kappa and graduated in 1962. He received an MBA from Harvard University in 1964.

Roy's commitment to the community extends well beyond CED. In addition to serving as the Chairman of the Partnership for a Drug Free America, Roy is a Trustee Emeritus of Duke University, where he chaired Duke's Business and Finance Committee.

Roy's involvement in local and national groups is also well-diversified, and his dedication to giving back is a true example for others to follow.

CED is honored to recognize Roy with its Trustee Leadership Award and to count him as one of our most exceptional leaders.

## DISTINGUISHED PERFORMANCE AWARD FOR TRUSTEE LEADERSHIP

### **Robert H. Dugger** **Managing Director** **Tudor Investment Corporation**



Rob Dugger is an exemplary CED Trustee and truly deserves this recognition for his leadership of CED's programs in early education.

As co-chair of CED's Early Education Subcommittee and Chairman of the Invest in Kids Working Group, Rob has personally championed efforts to ensure that all young children have access to early care and education programs.

Rob has tirelessly led CED's research work and programming activities in this area, and has engaged the business community in support of early education. His vision is to refocus America's investment priorities so that our first priority is the life success and wellbeing of every American child.

Through his leadership as a CED Trustee and his founding role as Chairman of the Partnership for America's Economic Success, Rob has spearheaded ground-breaking studies on the economic growth and job-creation value of investing in children prenatal through age five.

In time this research will have profound effects on America's economic future. It is already shaping the policy agendas of presidential candidates in both parties. We applaud Rob for bringing together leaders from across the business and philanthropic sectors as investors in producing the real evidence for securing our country's — and our children's — future.

As an advocate for early care and education programs, Rob also serves as a member of Virginia's Strong Start Pre-Kindergarten Council and was recently a co-chairman of the Virginia Early Learning Council. He has been successful in attracting and engaging business executives in this work, and we highlight and commend these efforts.

Currently, Rob is a Managing Director of Tudor Investment Corporation. He was previously Director for Policy at the American Bankers Association, where he led the panel of nationally recognized bank officers to develop a plan to handle the U.S. savings and loan crisis. He also serves as board chairman of the Grumeti Reserves Ltd, a Tanzanian eco-tourism company organized to preserve the Wildebeest migration route in a 450,000 acre game reserve adjacent to the Serengeti National Park in Tanzania.

CED is proud to honor Rob for his outstanding leadership, and we thank him for the many contributions he has made to our policy research and programming activities around early education.

# DISTINGUISHED PERFORMANCE AWARD FOR GLOBAL LEADERSHIP

**Industrial and Commercial Bank of China Limited**

**Jiang Jianqing**  
**Chairman of the Board**

CED established the Global Leadership Award to recognize companies and individuals who demonstrate exceptional leadership on international policy issues, social responsibility, sustainable development, and economic growth.

CED is pleased to highlight the Industrial and Commercial Bank of China's (ICBC) commitment to corporate philanthropy and its dynamic efforts to modernize China's economic system.



We also wish to extend special recognition to ICBC's Chairman, Jiang Jianqing, whose own leadership has had significant impact on the bank's efforts to open China's access to global markets and to establish financial independence for China's citizens.

Chairman Jiang has more than 27 years of experience in the banking industry. He has been leading the bank for the past eight years and served as Chairman of the Board of Directors and Executive Director since the incorporation of ICBC Limited in October 2005.

He also serves as Vice Chairman of China Banking and Vice President of the China Finance Society.

Chairman Jiang has helped ICBC become a pioneer in establishing China's e-banking system.

Through this modernization effort and increased interaction with financial institutions and companies around the world, ICBC has adopted high standards of corporate governance and ethics and is setting a strong example of international leadership in China, throughout Asia, and across the globe.

The world's largest bank, with US \$1.2 trillion in assets, ICBC is a strong supporter of programs in education, technology support, health and hygiene, and natural disaster relief, among others. ICBC has invested in these programs both financially and by dispatching qualified staff to work with the leaders of local governments in each area.

CED applauds ICBC for its role as a global corporate citizen, and is proud to present ICBC and Chairman Jiang with our Distinguished Performance Award for Global Leadership.

# COMMITTEE FOR ECONOMIC DEVELOPMENT

## Dinner Committee

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Sharon L. Allen, Chairman of the Board, Deloitte & Touche LLP

W. Bowman Cutter, III, Managing Director, Warburg Pincus LLC

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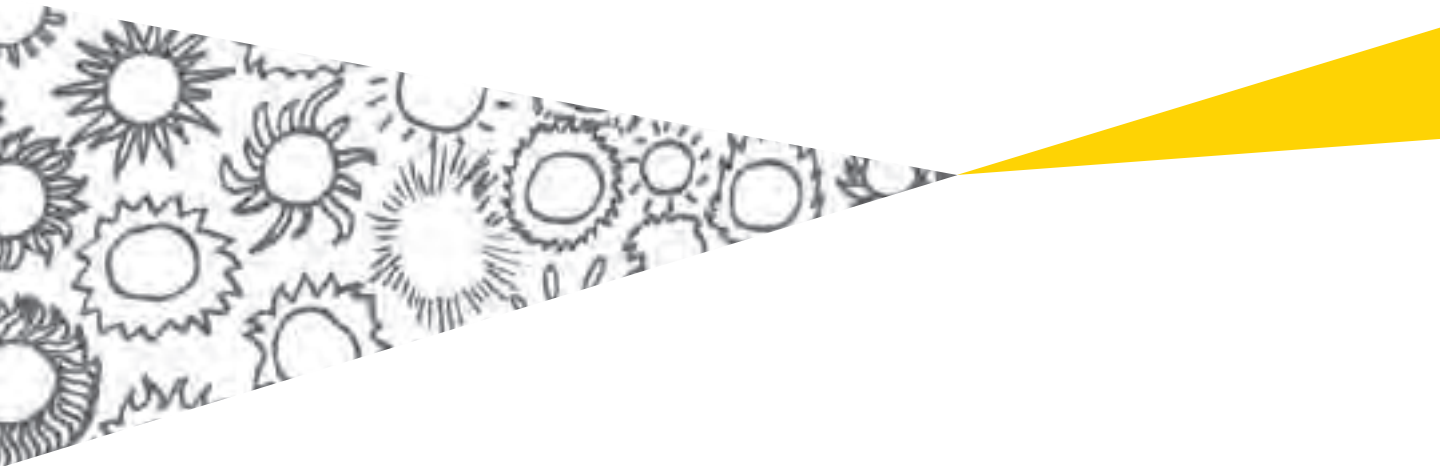


**WE RISE TOGETHER.**

As good as we are alone, we become great when we work with each other. Boeing proudly salutes The Committee for Economic Development for its progressive business leadership and all of our employees and partners who lift us up to be our very best.

 **BOEING**





## The way to shine?

People who light the way with their integrity and professional excellence—these are the kinds of people who build success.

Ernst & Young is proud to salute the Committee for Economic Development and congratulates this year's award recipients:

**W. James McNerney, Jr.**

*Chairman, President and CEO, **The Boeing Company***

**Ursula M. Burns**

*President, **Xerox Corporation***

**Robert H. Dugger**

*Managing Director, **Tudor Investment Corporation***

**Roy J. Bostock**

*Chairman, **Yahoo!***

*Chairman, **Northwest Airlines***

**Industrial and Commercial Bank of China**

*and our good friend and colleague*

**Jiang Jianqing**

It's an accomplishment that makes all of us shine.

**What's next?**

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to  
Rob Dugger**

**From your friends,**

**Sonia & Paul T. Jones**

 The Blackstone Group®

*applauds the work of*

The Committee for  
Economic Development

*and is proud to join them  
in saluting all the award winners*

*We are particularly  
proud to have the*

Peter G. Peterson Award  
for Business Statesmanship

*presented to our good friend*

Jim McNerney  
of  
The Boeing Company

# Making a strong impact

Deloitte is proud to support the work of the Committee for Economic Development

Congratulations to the Distinguished Performance Award 2008 Honorees:

W. James McNerney, Jr.  
Roy J. Bostock  
Ursula M. Burns  
Robert H. Dugger  
Jiang Jianqing



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# an invaluable night of inspiration and leadership.\*

The Committee for Economic Development is dedicated to policy research on the major economic and social issues of our time as well as the implementation of its recommendations by public and private sectors. We are proud to support their efforts and congratulate tonight's honorees.

\*connectedthinking

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world's success.**

We're yodeling for all of tonight's honorees,  
especially Yahoo!'s Chairman,  
Roy Bostock.

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With 3,700 lawyers in 25 countries around the world, we always have someone, somewhere, looking after our clients' interests. We've even been known to ignore the earth's rotation. When a client in California was acquiring a company in Norway, our Norway-based team changed its work day by nine hours – to US time – to serve our clients better.

Because if it matters to our clients, it matters to us.



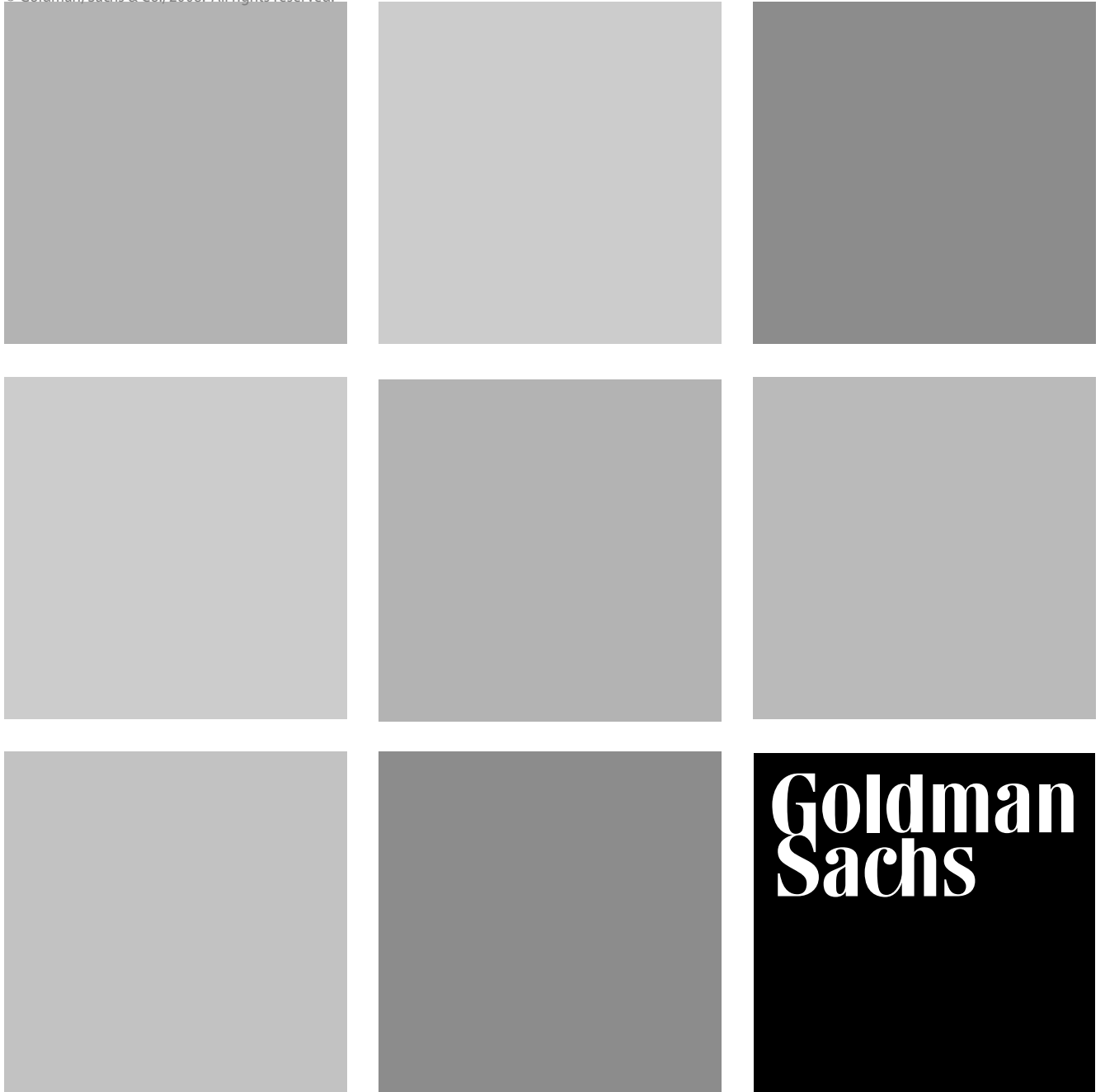


## He sees the world perfectly.

And so does his grandson. Whether you're 7 or 67, you deserve to experience life with perfect vision. And at Bausch & Lomb we discover and develop the world's leading innovations in vision care, pharmaceuticals and advanced surgical solutions. So, no matter what your age, you can expect vision that's perfectly wonderful.

Congratulations to the Committee for Economic Development's 2008 Distinguished Performance Award honorees.





Goldman, Sachs & Co. is proud to join the **Committee for Economic Development** in honoring the achievements of Jiang Jianqing.



# *The Coca-Cola Company*

proudly supports the

## **Committee for Economic Development**

### **2008 Annual Meeting and Distinguished Performance Awards Gala**

#### **Congratulations 2008 Honorees**

**W. James McNerney, Jr.**

Peter G. Peterson Award for  
Business Statesmanship

**Ursula M. Burns**

Corporate Citizenship

**Jiang Jianqing**

Global Leadership

**Robert H. Dugger**

Trustee Leadership

**Roy J. Bostock**

Trustee Leadership



# Merrill Lynch

*is proud to support the*

## **COMMITTEE FOR ECONOMIC DEVELOPMENT**

————— and —————

*congratulates the **2008 Distinguished Performance Awards Honorees***

### **W. James McNerney, Jr.**

*Chairman, President and Chief Executive Officer, The Boeing Company*

**PETER G. PETERSON AWARD FOR BUSINESS STATESMANSHIP**

### **Xerox Corporation**

*Ursula M. Burns, President*

**CORPORATE CITIZENSHIP**

### **Industrial and Commercial Bank of China Limited**

*Jiang Jianqing, Chairman of the Board*

**GLOBAL LEADERSHIP**

### **Robert H. Dugger**

*Managing Director, Tudor Investment Corporation*

**TRUSTEE LEADERSHIP**

### **Roy J. Bostock**

*Chairman, Yahoo! Inc.  
Chairman, Northwest Airlines*

**TRUSTEE LEADERSHIP**

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GM is proud to be a sponsor of the CED Distinguished Performance Awards Dinner. The efforts of your organization and tonight's recipients are helping to mold our country into a better place for all its citizens.



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# Leadership

Through leadership, strength and a commitment to excellence, we can reach new heights together. We proudly support Committee for Economic Development. Congratulations to all the honorees.





GE congratulates all of tonight's distinguished award recipients.

Join us in honoring Jim McNerney, Jr., Robert H. Dugger, Roy J. Bostock, Industrial and Commercial Bank of China Limited, and Xerox Corporation for their exceptional leadership in business.



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CED's 2008*

*Distinguished Performance Awardees*

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**Congratulations, Roy Bostock, for receiving the CED  
Distinguished Performance Award for Trustee Leadership.**



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United Technologies is proud to support the Committee for Economic Development. We congratulate the recipients of the 2008 Distinguished Performance Awards.



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AWARD WINNERS,  
HONOREES AND  
THE **COMMITTEE  
FOR ECONOMIC  
DEVELOPMENT** FOR  
THEIR DEDICATION  
TO SUSTAINABLE  
ECONOMIC GROWTH.

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Morgan Stanley is proud to support the

Committee for  
Economic Development

and congratulates



Roy Bostock  
For his exceptional leadership.

Morgan<sup>▲</sup>Stanley  
One client at a time.

We share  
**THE SAME DREAMS.**



Dreams for ourselves, our children and our lives. At State Farm®, we believe by working together, we can make those dreams a reality for a better future. We're proud to salute the Committee for Economic Development and this year's award winners.

**LIKE A GOOD NEIGHBOR**



**STATE FARM IS THERE.®**

*Providing Insurance and Financial Services*

**statefarm.com®**

State Farm – Bloomington, IL

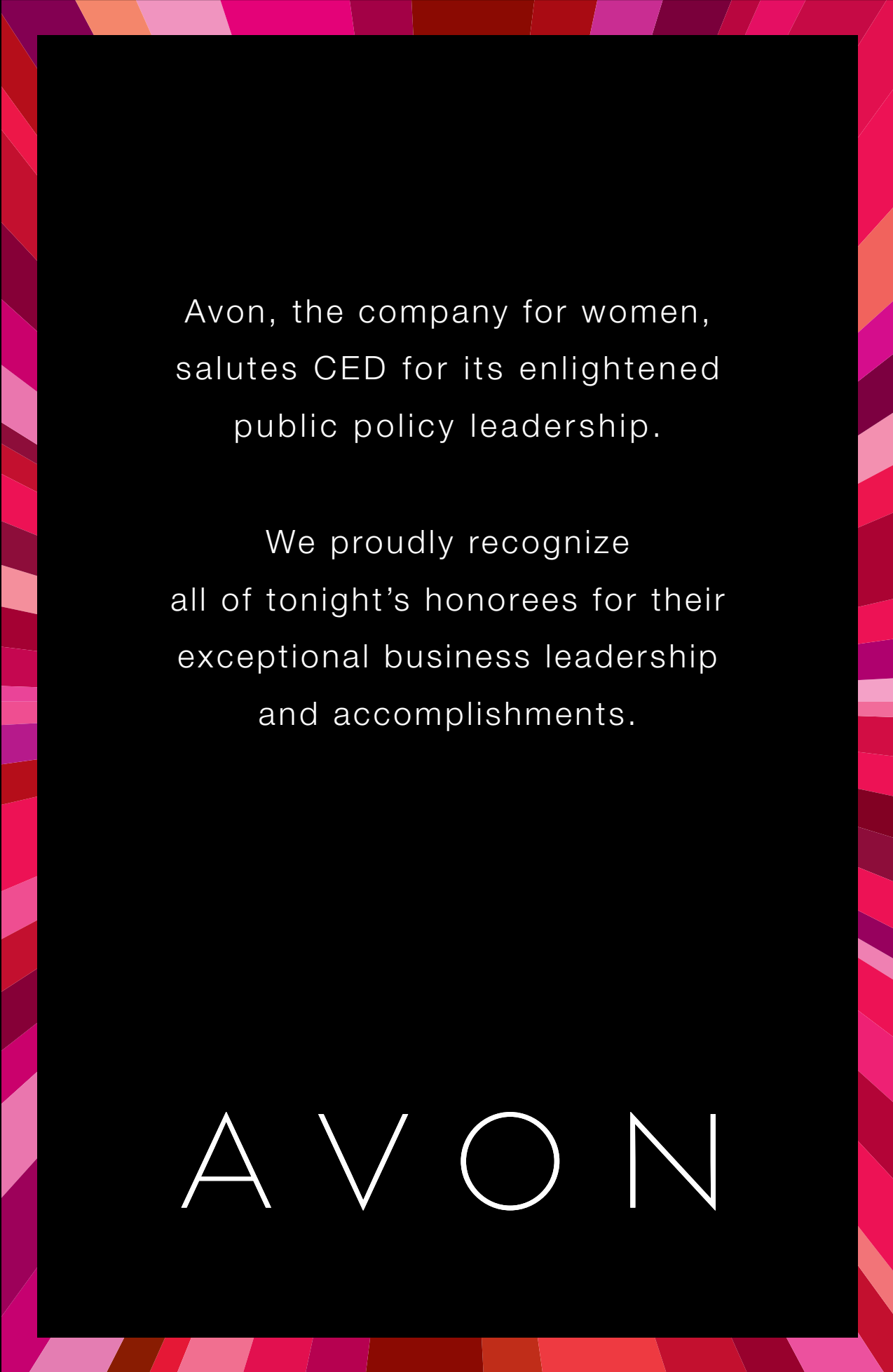
**Congratulations to Roy Bostock  
and his co-winners of the  
CED Distinguished Performance Awards**

**(We're kind of partial to people from the ad business.)**

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SONY CORPORATION OF AMERICA  
IS PROUD TO SUPPORT  
THE COMMITTEE FOR  
ECONOMIC DEVELOPMENT  
AND WE CONGRATULATE  
THIS YEAR'S HONOREES.

**SONY**



Avon, the company for women,  
salutes CED for its enlightened  
public policy leadership.

We proudly recognize  
all of tonight's honorees for their  
exceptional business leadership  
and accomplishments.

AVON

As companies soar to new heights,  
it helps to have a view of the entire  
landscape.

We can help.



At Burson-Marsteller, perspective is how we offer our clients strategic counsel, digital solutions, and integrated communications services. Across a seamless global network, from grassroots to desktops, we offer perspective on the changing communications landscape.

Perspective challenges lateral thinking. It requires us to defy convention, widen narrow vision, and adopt a 360-degree view of the world.

It is that kind of unique perspective that we celebrate and honor here today. Congratulations and best wishes on having the vision and the will to realize it.

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Burson Marsteller

WORLDWIDE





# To those who give so much and ask for so little, we give our heartfelt thanks.

Really important transformations start small and close to home. We salute the Committee for Economic Development for its commitment to our community's well-being and support of early childhood education.

**We congratulate Rob Dugger, honoree  
for the Distinguished Performance  
Award for Trustee Leadership.**





**Domino's Pizza Proudly Supports the  
Committee for Economic Development and Congratulates the  
2008 Distinguished Performance Award Honorees**

**W. James McNerney, Jr.**  
Peter G. Peterson Award for Business Statesmanship

**Ursula M. Burns**  
Corporate Citizenship

**Jiang Jianqing**  
Global Leadership

**Robert H. Dugger**  
Trustee Leadership

**Roy J. Bostock**  
Trustee Leadership



**Chevron is proud to support  
the Committee for  
Economic Development  
and congratulates all the  
Distinguished Performance Awards  
honorees on their  
achievements and success.**

**Chevron**



**Human Energy®**



# Steuben Glass

*Our congratulations to CED's 2008 Distinguished Annual Recipients.*



## COMMITTEE FOR ECONOMIC DEVELOPMENT

### Distinguished Performance Awards

#### Corporate Citizenship Award

Automatic Data Processing, Inc. – Josh S. Weston  
Chase Manhattan Bank – Donald G. Boudreau  
The Coca-Cola Company – E. Neville Isdell  
First Chicago NBD Corp. – Verne G. Istock  
General Electric Company – Jeffrey R. Immelt  
General Motors Corporation – John F. “Jack” Smith, Jr.  
Guardsmark, LLC – Ira A. Lipman  
IBM Corporation – Samuel J. Palmisano  
Merck & Company, Inc. – Raymond V. Gilmartin  
Northern Telecom – Donald J. Schuenke  
Pfizer Inc. – Henry A. McKinnell  
TIAA-CREF – Herbert M. Allison, Jr.

#### Excellence in Public Policy Award

The Honorable Frank C. Carlucci  
The Concord Coalition – Bob Kerrey, Peter G. Peterson,  
Warren B. Rudman & Paul E. Tsongas  
Senator Russell Feingold  
Ambassador Carla Anderson Hills  
The Honorable James B. Hunt, Jr.  
Senator John McCain  
Congressman Martin Meehan  
The Honorable Peter G. Peterson  
Hugh B. Price  
(PRODUCT) RED – Bobby Shriver  
Congressman Christopher Shays

#### Peter G. Peterson Award for Business Statesmanship

Ian Davis, Worldwide Managing Director, McKinsey & Co.  
Jeffrey R. Immelt, Chairman and CEO, General Electric Company  
Andrea Jung, Chairman and CEO, Avon Products, Inc.

#### Trustee Leadership Award

Frank P. Doyle  
Edmund B. Fitzgerald  
Roderick M. Hills  
William W. Lewis  
James D. Robinson III

#### Global Leadership Award

Dr. Isaiah Frank  
Fuji Xerox – Yotaro “Tony” Kobayashi  
Toyota Motor North America – James E. Press



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