Committee for Economic Development

Commitment to Business Statesmanship

Distinguished Performance Awards

The Waldorf-Astoria
New York, New York
Tuesday, October 25, 2011
Committee for Economic Development

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We are pleased to welcome you to the Committee for Economic Development’s 2011 Distinguished Performance Awards Dinner.

CED is committed to promoting sound policies in the nation’s best long-term interests. Together with our Trustees and partners, we are leading programs that strive to achieve a strong U.S. economy with an educated and competitive workforce, a vibrant education system, and sound democratic institutions.

The Distinguished Performance Awards Program honors the companies and individuals who have answered CED’s call for leadership and business statesmanship. Tonight, we are proud to recognize the following individuals and companies:

David Cote is receiving the Peter G. Peterson Award for Business Statesmanship for his leadership of addressing the nation’s debt crisis and for instilling a culture of growth, innovation, and social responsibility at Honeywell.

The Dow Chemical Company and Andrew Liveris are receiving CED’s Excellence in Public Policy Award for their far-reaching efforts to drive economic growth, improve workforce competitiveness and productivity, and support public-private partnerships that boost innovation.

Unilever is being recognized with our Global Leadership Award for the outstanding programs they are leading to make a difference around the world. We are proud to highlight the deep commitment Paul Polman has made to their Sustainable Living Plan, which is shared by Unilever’s leaders including Kees Kruythoff.

Ernst & Young and Beth Brooke are being honored with our Corporate Citizenship Award for their commitment to aligning global citizenship strategies with their core business goals. We are also pleased to recognize Ernst & Young’s programs to advance women’s economic empowerment.

Edward Kangas is being honored with the Trustee Leadership Award for his steadfast leadership on CED’s Board and the insights and guidance he has provided for more than a decade to our campaign finance, corporate governance, and money in politics programs.

Landon Rowland is also being recognized with the Trustee Leadership Award for his strong commitment to CED’s efforts on campaign finance and judicial selection reform, fiscal health and responsibility, and educational excellence — from early child development to postsecondary education.

On behalf of CED’s Board of Trustees, we extend a heartfelt welcome and are pleased to have you with us for this special celebration of leadership and excellence.

Roger W. Ferguson, Jr. Donald K. Peterson Charles E.M. Kolb
President and CEO Former Chairman & CEO President
TIAA-CREF Avaya Inc. CED
The Committee for Economic Development is an independent, nonprofit, and nonpartisan business-led organization addressing the critical economic and social policy issues facing the United States.

CED was founded in 1942 to strengthen the post-war economy by improving communication between business and government. In 1945, CED’s work was critical to completing the Bretton Woods Agreement, which established the International Monetary Fund and the World Bank. Three years later, CED's report on “An American Program of European Economic Cooperation” outlined a strategy that inspired the Marshall Plan. CED's first Chairman, Paul G. Hoffman, then CEO of Studebaker, later accepted President Harry Truman’s call to lead the agency that administered the Marshall Plan.

CED’s Trustees bring the best of business thinking to bear on public policy – to achieve a strong U.S. economy, sustainable public finances, a skilled and competitive workforce, sound democratic institutions, a vibrant public education system, and a competitive global economy.

CED’s mission of seeking the nation’s interest rather than any partisan, ideological, personal or commercial interest distinguishes CED from many other organizations. This approach also ensures the integrity and objectivity of its work, which enhances its effectiveness and credibility.

Trustees guide CED’s research agenda through Policy Subcommittees which meet regularly throughout the year to identify key public policy issues and then conduct individual research projects. For each of the issues on which they work, CED Trustees also become engaged in finding ways to change public policy for the better. CED's current projects include:

**Fiscal Health** – CED continues to be the leading business voice for sound, responsible fiscal policy to maintain U.S. prosperity. Restoring fiscal health in the wake of the recent economic downturn will require years of hard work and difficult choices. Success will be impossible without business creativity and leadership, and CED plays an essential role in this effort.

CED’s Fiscal Health Subcommittee has informed the public about the seriousness of the nation’s fiscal crisis, and called on policymakers to address the problem in a bipartisan fashion, rather than seeking to score political points. To these ends, the CED Subcommittee has prepared a public statement from business leaders, an innovative document for the public at large to illustrate the risks, and a plan to break the impasse over the expiring tax cuts, stimulate the economy in the near term, and make a binding commitment for responsible budgeting in the long run. CED has launched an
Committee for Economic Development

endorsement campaign to showcase business support for the principles of the statement, and has secured a strong group of endorsers. CED also continues to urge policymakers to achieve quality, affordable health care for all as an essential part of fiscal responsibility.

Education – CED is the recognized business leader in the campaign for early education, demonstrating its payoff in later educational achievement, citizenship, and productivity. CED continues to build partnerships between business, education, and community leaders across the country to support early childhood education and development programs.

CED also has also worked to improve the quality of elementary and secondary education through the enhancement of standards and assessment tools; encourage reform of teacher compensation and pension policies; promote stronger math and science education; and highlight the importance of foreign languages. CED’s newest project is aimed at increasing student access to and success in postsecondary education while maintaining educational rigor and quality. Improving the performance of the nation’s postsecondary institutions is essential to preparing individuals for the demands of 21st century jobs and increasing U.S. global competitiveness.

Democratic Institutions – For over a decade, CED has been the leading business voice for campaign finance reform. CED has redoubled its work with respect to both federal offices and the selection of an independent judiciary. CED has made the business case for greater openness and disclosure, and has urged companies to pursue sound governance practices and avoid undisclosed expenditures in political campaigns.

Corporate Governance – CED's work explains how corporations have lost credibility through short-sighted and overly self-interested behavior, and how shareholders, directors, CEOs and other managers can regain public trust by promoting the long-term, enduring qualities of their companies and achieving strong ethical and economic performance.

Globalization – In troubling economic times, when protectionism is a tempting political escape, CED reminds the United States and the world of the need for freer and more open trade. Freer trade is important not only for its direct benefits for the United States but also because trade, along with private and public investments, strengthens our engagement with the world and promotes solutions to critical global problems, especially in developing nations burdened by poverty and lack of economic opportunity.

CED’s work and approach to public policy remain critical. We seek to rebuild trust in business because we consider that trust to be an essential element in a vibrant American economy and a strong democracy.
Distinguished Performance Award Sponsorship

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Distinguished Performance Awards

2011 Honorees

David M. Cote
Chairman and Chief Executive Officer
Honeywell

Peter G. Peterson Award for Business Statesmanship

Unilever
Kees Kruythoff
Head of Unilever North America
Global Leadership Award

Ernst & Young LLP
Beth A. Brooke
Global Vice Chair, Public Policy
Corporate Citizenship

The Dow Chemical Company
Andrew N. Liveris
Chairman and Chief Executive Officer
Excellence in Public Policy

Landon H. Rowland
Chairman Emeritus
Janus Capital Group
Trustee Leadership

Edward A. Kangas
Retired Chairman and Chief Executive Officer
Deloitte Touche Tohmatsu
Trustee Leadership
Peter G. Peterson Award for Business Statesmanship

David M. Cote
Chairman and Chief Executive Officer
Honeywell

The Peter G. Peterson Award for Business Statesmanship was established to recognize executives who champion issues that are in the best interest of the public good, rather than their company or personal interests, and hold themselves to the highest standards of ethics and integrity.

CED is proud to honor David Cote, Chairman and Chief Executive Officer of Honeywell, for his commitment to addressing our nation’s debt crisis. His call for business to act with collective purpose to do what’s best for the country, deserves our highest recognition.

In 2010, David was named to serve on the President’s National Commission on Fiscal Responsibility and Reform. In this role, he has worked tirelessly to develop a robust and credible deficit reduction plan.

In addition to his leadership on the debt crisis, David has instilled a culture of growth, innovation, and corporate social responsibility at Honeywell. By applying the same rigor and business tools used in the workplace, Honeywell Hometown Solutions focuses the company’s corporate social responsibility efforts on creating programs that address core community needs in areas where Honeywell has unique expertise: Science and Math Education, Family Safety and Security, Housing and Shelter, Habitat and Conservation, and Humanitarian Relief.

David’s distinguished career includes management positions at General Electric and serving as Chairman, President and CEO of TRW. Currently, he is Co-Chair of the U.S.-India CEO Forum, serves on the Board of JPMorgan Chase, and is an advisor to Kohlberg Kravis and Roberts.

CED commends David for his dedicated leadership as a true Business Statesman as we present him with the Peter G. Peterson Award for Business Statesmanship.
CED is pleased to highlight the far-reaching initiatives Unilever is leading to make a difference in communities around the world and the emphasis its leadership has placed on integrating sustainability into the company’s core business strategies.

Two billion times a day, somebody, somewhere uses a Unilever brand — products that make small but important differences to the quality of people’s everyday lives. Unilever has ambitious plans to grow its company, but recognizes that growth at any cost is not viable. The company continually develops new ways of doing business to reduce its environmental impact, while simultaneously increasing the social value of its brands.

In 2010, the company launched the Unilever Sustainable Living Plan which aims to achieve three significant outcomes by 2020: help more than one billion people take action to improve their health and well-being; halve the environmental impact of the making and use of its products; and source 100% of its agricultural raw materials sustainably. To achieve these goals, Unilever is committed to working in partnership with government, NGOs, suppliers and others.

Unilever’s leadership is focused on bringing the Sustainable Living Plan to life through its business and brands. CEO Paul Polman champions the role business can play in creating a sustainable future. He advocates that new business models are needed to meet current challenges such as climate change, water scarcity, and food insecurity. This deep commitment is shared by Unilever leaders around the world — including Kees Kruythoff, Head of Unilever North America — who are examples for other business leaders to follow.

CED applauds Unilever for its role as a global corporate citizen and is proud to present the company with our Global Leadership Award.
Ernst & Young has set a true example of corporate citizenship, aligning social responsibility strategies with its core business goals and day-to-day operations. CED applauds the efforts Ernst & Young has undertaken on advancing women’s issues, innovation, sustainability, and entrepreneurship.

We are especially proud of the far-reaching work Ernst & Young is leading on women’s economic empowerment. Its Entrepreneurial Winning Women’s program offers women entrepreneur’s opportunities to accelerate their businesses and participate in customized leadership programs.

In addition, Ernst & Young has conducted extensive studies showing that the vast potential of women as an economic force has yet to be realized. Their report, Groundbreakers, highlights research that shows women make significant and proven contributions to economic growth. It makes the case that now is the time to harness the positive effect that women’s leadership can have on the global economy.

Accepting the award for Ernst & Young is Beth Brooke, Global Vice Chair, Global Public Policy, and a member of the firm’s Global Executive Board. Beth is actively engaged in numerous civic and business organizations and is a strong champion for women’s empowerment. She works closely with Ernst & Young’s leadership in creating a high-performance work environment with a visible commitment to their mission of “Quality in Everything We Do.”

CED is pleased to count Beth as a Trustee and Executive Committee member. It is our honor to present the Corporate Citizenship Award to her and Ernst & Young.
CED is proud to recognize Andrew N. Liveris and The Dow Chemical Company for their strong commitment to innovation, sustainability, and service to others.

As a widely-recognized and proactive advocate for the criticality of manufacturing to the nation’s long-term economic growth, Andrew was most recently appointed co-chair of the President’s Advanced Manufacturing Partnership (AMP). He is also the author of Make it in America (published January 2011) which presents comprehensive practical policy solutions and business strategies for an “Advanced Manufacturing” economy.

Andrew became Dow CEO in 2004. His 35-year Dow career has spanned the continents of Asia and North America with a breadth of experience in manufacturing, engineering, sales, marketing and business. Through his leadership, Dow is renowned for connecting chemistry and innovation with the principles of sustainability to help address many of the world’s most challenging problems in the areas of food supply, housing, energy and climate change, sustainable water supplies, and personal health.

Andrew’s expertise is broadly represented across business, government, academic and non-profit sectors. He serves on the Board of Directors of IBM, and is President of the International Council of Chemical Associations, vice chairman of the Business Council and is a vice chair of the Business Roundtable. He is a member of the U.S. President’s Export Council, the US-India CEO Forum, the Peterson Institute for International Economics, and the American Australian. He serves on the board of trustees for The Herbert H. and Grace A. Dow Foundation, United States Council for International Business and Tufts University.

CED is honored to present Andrew N. Liveris and Dow with our Excellence in Public Policy Award.
Landon Rowland is a long-standing Trustee of CED's Board who has provided exceptional leadership of our programs, particularly money in politics, early childhood education, and corporate governance.

Landon currently serves as Co-Chair of CED’s Money in Politics Subcommittee. His input and guidance of our efforts on campaign finance and judicial selection reform have been invaluable. We greatly appreciate the time he has devoted to developing our recommendations and sharing them with the larger business community.

Landon has enjoyed a distinguished career in the private sector. He currently serves as Chairman of Lead Bank and Ever Glades Financial. He is Chairman Emeritus of Janus Capital Group. He was previously Chairman, President and CEO of Kansas City Southern Industries and Chairman of DST Systems.

Landon is also a committed partner with many other community groups and has helped to launch and sustain local philanthropic initiatives in Missouri. He is Chairman of the Local Investment Commission (LINC) and Chairman of the Swope Ridge Geriatric Center. He is also Chairman of the Metropolitan Performing Arts Fund and Vice-Chairman of Business Executives for National Security (BENS). He is Co-Chair of the Kansas City Health Commission. He is a Trustee for the National World War I Museum and the Linda Hall Library. He is also the Treasurer and Director of the National Catholic Reporter.

CED is proud to recognize Landon with our Trustee Leadership Award, and we thank him for the many contributions he has made to CED and society.
CED is pleased to recognize Edward A. Kangas as an exemplary leader, thoughtful advisor, and dedicated Trustee of our Board.

Ed serves as a member of CED’s Executive Committee, and he Co-Chairs our Money in Politics Subcommittee. He has brought significant insights and guidance to our campaign finance and judicial selection reform programs as well as our corporate governance projects. Ed has also engaged Deloitte as a strong partner with CED and we are proud to be working with many of the firm’s partners.

Today, Ed serves as Non-Executive Chairman of Tenet Heathcare Corporation. He also serves on the Boards of United Technologies Corporation, Intuit, Hovnanian Enterprises, Inc, and Allscripts. In addition, he is a member of the Deutsche Bank Americas Advisory Board.

In 2007, Ed was recognized as an Outstanding Director of the Year for his role at Tenet and EDS and he was three times named to the Directorship 100. His career with Deloitte spanned 33 years, and he is recognized as a chief architect of the 1989 creation of Deloitte & Touche. Most recently, Ed was inducted into the National Association of Corporate Directors Hall of Fame.

Outside of CED, Ed has a deep commitment to the community and serves on the National Board of the Multiple Sclerosis Society and was its past Chairman. He also is a life Trustee of the University of Kansas Endowment Association and a Trustee of Norwalk Hospital.

We are proud to have Ed’s leadership on the Board and thank him for the many contributions he has made to our governance and policy programs.
At Honeywell, Leaders Make a Difference

We believe that great things happen when the public, private, academic, and nonprofit sectors work together toward common goals.

All 130,000 Honeywell employees are proud to be a part of a company that’s making our world safer and more secure, more comfortable and energy efficient, and more innovative and productive.

Congratulations to Chairman and CEO Dave Cote on receiving the Committee for Economic Development’s Distinguished Performance Award.
IT’S NOT JUST CHANGING PUBLIC POLICY.

IT’S CHANGING THE WORLD.
Making a strong impact.

Deloitte is proud to support the work of the Committee for Economic Development.

Congratulations to the Distinguished Performance Award 2011 Honorees:

David M. Cote
Kees Kruythoff
Beth A. Brooke
Andrew N. Liveris
Landon H. Rowland
Edward A. Kangas

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GE congratulates all of tonight’s distinguished award recipients.

Join us in honoring David M. Cote, Beth A. Brooke, Andrew N. Liveris, Edward A. Kangas, and Landon H. Rowland for their exceptional leadership in business.
At Tenet, we know that quality care begins with quality people.

We are proud to honor Ed Kangas, 2011 Distinguished Performance Award Recipient. As Chairman of our Board, he has shaped our commitment to quality, ethics and integrity. His dedication to professional excellence is inspiring, and we applaud the many contributions he has made to the Committee for Economic Development.
Shining moment?

People who light the way with their integrity and professional excellence—these are the kinds of people who build success.

Ernst & Young is proud to salute the Committee for Economic Development and congratulates this year’s award recipients:

David M. Cote, Chairman and Chief Executive Officer
Honeywell International Inc.
Peter G. Peterson Award for Business Statesmanship

Beth A. Brooke, Global Vice Chair
Ernst & Young LLP
Corporate Citizenship Award

Andrew N. Liveris, Chairman and Chief Executive Officer
The Dow Chemical Company
Excellence in Public Policy Award

Edward A. Kangas, Retired Chairman and Chief Executive Officer
Deloitte Touche Tohmatsu
Trustee Leadership Award

Landon H. Rowland, Chairman Emeritus
Janus Capital Group
Trustee Leadership Award

It’s an accomplishment that makes all of us shine.

What’s next?
ey.com
NCO is proud to support The Committee for Economic Development

Congratulations!

Ed Kangas, Director, NCO Group, Inc., retired Chairman & CEO, Deloitte Touche Tohmatsu, the 2011 recipient of CED’s Trustee Leadership Award

NCO is an industry leader in providing clients with successful business process outsourcing (BPO) solutions.

www.ncogroup.com
Congratulations Andrew N. Liveris, on your 2011 Distinguished Performance Award in Public Policy. We’re proud to call you client, partner and a friend.
PepsiCo proudly supports
The Committee for Economic Development

At PepsiCo, we believe that what is good for society and what is good for business can and should be the same thing. Performance with Purpose is our commitment to deliver sustainable growth while investing in a healthier future for people and our planet.
They’re counting on you for big ideas to build a brighter world.

At TIAA-CREF, we’re proud to salute the fine work of the Committee for Economic Development and of the 2011 Distinguished Performance Award recipients. By bringing together some of the best ideas, initiatives and thought leadership, the CED helps promote freedom, well-being... and a better world for the people who will eventually run it.

We’re equally proud that our CEO, Roger W. Ferguson Jr., has been named your co-chair. We’re looking forward to seeing the far-reaching and forward-thinking initiatives that will emerge from the CED in the coming years.

And we’re not the only ones.
The challenges facing the global community are great. Boeing is proud to support the Committee for Economic Development, and we salute this year’s distinguished award winners for their commitment to addressing critical economic and social issues.
Great leaders leave a mark on the communities they serve. They bring people together, create a consensus and work hard to make positive change. What is accomplished today can last for generations.

We congratulate the Committee for Economic Development’s 2011 Distinguished Performance Award Honorees for their outstanding leadership and contributions.

wellsfargo.com
Kees Kruythoff on being recognized with the Global Leadership Award.

Ahold USA congratulates Kees Kruythoff on being recognized with the Distinguished Performance Award for Global Leadership for the emphasis Unilever has placed on integrating sustainability into the company’s core business strategies and its role as a global corporate citizen.
Sometimes a show of support is the most important thing we can deliver.

A true commitment to excellence is a rare commodity. At FedEx, we are proud to help support that commitment in the leaders celebrated tonight. We applaud you and the Committee for Economic Development.
Inspiration, innovation and leadership

PwC is proud to sponsor the Committee for Economic Development and the honorees of this year’s 2011 Distinguished Performance Awards. Your leadership inspires us all.

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Vision

UTC congratulates the recipients of the 2011 Distinguished Performance Awards for their leadership in promoting sustained economic growth and development to benefit all Americans.

Find out more about our commitment to the future at utc.com
IHS is the leading information company with comprehensive content, insight and expertise in pivotal areas shaping today’s global business landscape: energy, economics, geopolitical risk, sustainability and supply chain management.

Businesses and governments around the world rely on our comprehensive content and expert analysis to make high-impact decisions and develop strategies with speed and confidence.

IHS is proud to sponsor the Committee for Economic Development’s Annual Distinguished Performance Awards.

**Congratulations** to this year’s winners.
We applaud you for your exemplary business leadership.
A Passion for Excellence

Deutsche Bank would like to congratulate

**Ed Kangas**

**Americas Advisory Board Member**

On receiving the Committee for Economic Development’s Distinguished Award for Leadership on the CED Board.

**Passion to Perform**
Here’s to those who believe a mission statement should have a real sense of mission.

Chevron is proud to support the Committee for Economic Development, and congratulates all the Distinguished Performance Award honorees on their achievements and success.
Johnson & Johnson proudly supports CED and congratulates this year’s Distinguished Performance Awardees.

David M. Cote
Kees Kruythoff
Andrew N. Liveris
Beth A. Brooke
Landon H. Rowland
Edward A. Kangas

Johnson & Johnson
Sony Corporation of America is proud to support the Committee for Economic Development and congratulates this year’s honorees.
We know that achieving more in the community begins with the people who belong to it. That’s why we’re proud to support the Committee for Economic Development.

PNC congratulates tonight’s Distinguished Performance Award winners.
Congratulations to Unilever®
and Kees Kruythoff

BJ’s is proud to salute Unilever’s leadership and commitment to sustainability around the world.

We look forward to counting on Kees and his team as continuing partners in the business of life.
We are proud to support the Committee for Economic Development and congratulate tonight’s honorees

DAVID M. COTE
Chairman and CEO
Honeywell International Inc.

THE DOW CHEMICAL COMPANY
Andrew N. Liveris
Chairman and CEO

EDWARD A. KANGAS
Retired Chairman and CEO
Deloitte Touche Tohmatsu

ERNST & YOUNG LLP
Beth A. Brooke
Global Vice Chair

LANDON H. ROWLAND
Chairman Emeritus
Janus Capital Group

UNILEVER
Paul Polman  Kees Kruythoff
CEO  Head of Unilever North America
Improving our customers’ financial lives so profoundly that they can’t imagine going back to the old way.

Intuit is proud to support the Committee for Economic Development and congratulates Ed Kangas and all of the 2011 Distinguished Performance Awards Honorees.
THE POWER OF PARTNERSHIP

Kohlberg Kravis Roberts & Co. is proud to support the Committee for Economic Development.

We join you in honoring our friend David M. Cote for his dedicated leadership as a true business statesman and his fellow Distinguished Performance Awards honorees for their outstanding work.

www.kkr.com
They’re excited about the future. And so are we.

Congratulations to Andrew Liveris and The Dow Chemical Company for your well-deserved Distinguished Performance Award for Excellence in Public Policy.

When talented people and forward-thinking companies dedicate themselves to innovation, sustainability and service to others, wonderful things happen – for people, the planet and the economic prosperity of all.

At Dow Corning, we’re harnessing our global resources and passion for silicon-based technology to help solve some of the most important challenges facing our world, both today and in the future. Learn more at dowcorning.com/sustainability.
Let’s celebrate

By partnering for the common good we can achieve uncommon results. We proudly support the Committee for Economic Development. Congratulations to David M. Cote and all of the honorees.
Morgan Stanley is proud to support the

Committee for Economic Development

and congratulates the honorees
for their exceptional leadership
Crowell & Moring LLP Congratulates
The Dow Chemical Company
and Its
Chairman and Chief Executive Officer,
Andrew N. Liveris,
on Their Receipt of the Distinguished
Performance Award for
Excellence in Public Policy from
the Committee for Economic Development
Fleishman-Hillard is proud to support the work of the Committee for Economic Development and congratulates Andrew Liveris for his exceptional leadership.
MasterCard recognizes Andrew Liveris and Dow for their contributions and congratulates all of the award recipients.
Kansas City's Hometown Railroad Congratulates

Landon H. Rowland

Recipient of the Committee for Economic Development’s Distinguished Performance Award in the Trustee Leadership category
Rite Aid Pharmacy proudly supports the

Distinguished Performance Awards
Recipients

Beth A. Brooke
Global Vice Chair
Ernst & Young LLP

Kees Kruythoff
Head of Unilever North America
Unilever

Andrew N. Liveris
Chairman and CEO
The Dow Chemical Company

Edward A. Kangas
Retired Chairman and CEO
Deloitte Touche Tohmatsu

David M. Cote
Chairman and CEO
Honeywell International Inc.

Landon H. Rowland
Chairman Emeritus
Janus Capital Group

Congratulations!
Avon, the company for women, is pleased to support the work of CED for its enlightened public policy leadership.

We proudly recognize all of tonight’s honorees for their exceptional business leadership and accomplishments.
Congratulations to the 2011 Honorees of the CED Distinguished Performance Awards.
Ketchum joins the Committee for Economic Development in congratulating the 2011 Distinguished Performance Award recipients. We applaud your vision, leadership and dedication.

ERNST & YOUNG LLP
Beth A. Brooke
Global Vice Chair
Corporate Citizenship

THE DOW CHEMICAL COMPANY
Andrew N. Liveris
Chairman and CEO
Excellence in Public Policy

DAVID M. COTE
Chairman and CEO
Honeywell International Inc.
Business Statesmanship

UNILEVER
Kees Kruythoff
Head of Unilever North America
Global Leadership

EDWARD A. KANGAS
Retired Chairman and CEO
Deloitte Touche Tohmatsu
Trustee Leadership

LANDON H. ROWLAND
Chairman Emeritus
Janus Capital Group
Trustee Leadership

www.ketchum.com
Southwest Airlines is Proud to Congratulate David Cote of Honeywell on receiving the Peter G. Peterson Award for Business Statesmanship.
American Express

IS PROUD TO SUPPORT THE

Committee for Economic Development

CONGRATULATIONS TO THIS YEAR’S DISTINGUISHED PERFORMANCE AWARD RECIPIENTS:

DAVID M. COTE
CHAIRMAN AND CHIEF EXECUTIVE OFFICER
HONEYWELL
PETER G. PETERSON AWARD FOR BUSINESS STATESMANSHP

UNILEVER
KEES KRUYTHOFF
HEAD OF UNILEVER NORTH AMERICA
GLOBAL LEADERSHIP AWARD

ERNST & YOUNG LLP
BETH A. BROOKE
GLOBAL VICE CHAIR, PUBLIC POLICY
CORPORATE CITIZENSHIP

THE DOW CHEMICAL COMPANY
ANDREW N. LIVERIS
CHAIRMAN AND CHIEF EXECUTIVE OFFICER
EXCELLENCE IN PUBLIC POLICY

LANDON H. ROWLAND
CHAIRMAN EMERITUS
JANUS CAPITAL GROUP
TRUSTEE LEADERSHIP

EDWARD A. KANGAS
RETIRED CHAIRMAN AND CHIEF EXECUTIVE OFFICER
DELOITTE TOUCHE TOHMATSU
TRUSTEE LEADERSHIP
At Caterpillar, our products and services are genuine enablers of progress. We are also a company committed to the places where we work and live, and we encourage employees to take an active role in promoting the common good. It’s a way for us to serve our communities and to enhance the quality of life in, and the prosperity and sustainability of, our changing world.

That’s also why we are proud to support the Committee for Economic Development and to honor this year’s honorees including Caterpillar friend and supplier, David Cote of Honeywell. David is a true leader, capable of rallying fellow business leaders into action to do what’s right for the country.

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Norwalk Hospital
Salutes
Edward A. Kangas

on receiving the
Committee for
Economic Development’s
Trustee Leadership Award

1-866-NHB-WELL
norwalkhospital.org
Committee for Economic Development

Distinguished Performance Awards

Corporate Citizenship Award
Automatic Data Processing, Inc. – Josh S. Weston
Chase Manhattan Bank – Donald G. Boudreau
The Coca-Cola Company – E. Neville Isdell
FedEx Corporation – Frederick W. Smith
First Chicago NBD Corp. – Verne G. Istock
General Electric Company – Jeffrey R. Immelt
General Motors Corporation – John F. “Jack” Smith, Jr.
Guardsmark, LLC – Ira A. Lipman
IBM Corporation – Samuel J. Palmisano
Johnson & Johnson – William C. Weldon
Merck & Company, Inc. – Raymond V. Gilmartin
Northern Telecom – Donald J. Schuenke
Pfizer Inc. – Henry A. McKinney
TIAA-CREF – Herbert M. Allison, Jr.
Xerox Corporation – Ursula M. Burns

Excellence in Public Policy Award
Hewlett-Packard, Léo Apotheker
The Honorable Frank C. Carlucci
The Concord Coalition – Bob Kerrey, Peter G. Peterson,
Warren B. Rudman & Paul E. Tsongas
Senator Russell Feingold & Senator John McCain
Congressman Martin Meehan & Congressman Christopher Shays
Ambassador Carla Anderson Hills
The Honorable James B. Hunt, Jr.
Dean Kamen, President, DEKA Research & Development and Founder, FIRST
The Honorable Peter G. Peterson
Hugh B. Price
(PRODUCT) RED – Bobby Shriver

Peter G. Peterson Award for Business Statesmanship
Jeffrey R. Immelt, Chairman and CEO, General Electric Company
Andrea Jung, Chairman and CEO, Avon Products, Inc.
A.G. Lafley, Chairman, The Procter & Gamble Company
W. James McNerney, Jr., Chairman, President and CEO, The Boeing Company
Indra Nooyi, Chairman and CEO, PepsiCo, Inc.

Trustee Leadership Award
Roy J. Bostock
W. Bowman Cutter
Frank P. Doyle
Robert H. Dugger
Edmund B. Fitzgerald
Roderick M. Hills
William W. Lewis
Lenny Mendonca
James D. Robinson III
Daniel Rose
James E. Rohr

Global Leadership Award
Dr. Isaiah Frank
Fuji Xerox – Yotaro “Tony” Kobayashi
McDonald’s Corporation – James A. Skinner
Industrial and Commercial Bank of China, ICBC, Jiang Jianqing
Toyota Motor North America – James E. Press