Distinguished Performance Awards Dinner

Commitment to Business Statesmanship

Thursday, September 18, 2014
Reception 6:00 – 7:00 p.m. Dinner 7:00 – 9:00 p.m.
Business Attire

The Pierre Hotel
New York, New York
Distinguished Performance Awards Recipients

Michael T. Duke
Chairman of the Executive Committee
Wal-Mart Stores, Inc.
Global Leadership Award
Award presented by: Christopher J. Williams, Chairman and CEO, The Williams Capital Group, L.P.; former Board Member, Wal-Mart Stores, Inc.

Roger W. Ferguson, Jr.
President and Chief Executive Officer
TIAA-CREF
Trustee Leadership Award
Award presented by: Donald K. Peterson, former Chairman and CEO of Avaya Inc.; CED and TIAA-CREF Trustee

Henry R. Kravis
Co-Founder, Co-Chairman and Co-Chief Executive Officer
KKR & Co. L.P.
Excellence in Public Policy Award
Award presented by: Thomas M. Schoewe, Director, KKR, General Motors and Northrop Grumman; Retired Executive Vice President and Chief Financial Officer, Wal-Mart Stores, Inc.

J.B. Pritzker
Managing Partner
Pritzker Group
Owen B. Butler Education Excellence Award
Award presented by: David E. Van Zandt, President, The New School

John S. Watson
Chairman and Chief Executive Officer
Chevron Corporation
Corporate Citizenship Award
Award presented by: Carla A. Hills, Chair and Chief Executive Officer, Hills & Company

Patricia A. Woertz
Chairman and Chief Executive Officer
Archer Daniels Midland Company
Peter G. Peterson Award for Business Statesmanship
Award presented by: Maggie Wilderotter, Chairman and Chief Executive Officer, Frontier Communications
Welcome

Welcome to the Committee for Economic Development’s (CED’s) Distinguished Performance Awards Dinner. This event, a long-standing CED tradition, recognizes business leaders who champion public policy solutions, from business, to our nation’s most critical issues.

Tonight we are proud to honor six business leaders who have demonstrated such exceptional leadership: Michael Duke, Roger Ferguson, Henry Kravis, J.B. Pritzker, John Watson, and Patricia Woertz.

Michael T. Duke, Chairman of the Executive Committee for Wal-Mart Stores, Inc., is this year’s recipient of the Distinguished Performance Award for Global Leadership, which recognizes multinational corporations and individual business leaders that demonstrate exceptional leadership on international policy issues.

Roger W. Ferguson, President and Chief Executive Officer of TIAA-CREF, and a former CED Co-Chair, will be given the Distinguished Performance Award for Trustee Leadership. This award is reserved for long-standing Trustees to honor their exceptional service on CED’s Board and the special contributions they have made to CED’s policy research, outreach and impact programs, and the overall governance of the organization.

Henry R. Kravis, Co-Founder, Co-Chairman and Co-CEO of KKR & Co. L.P., will receive the Distinguished Performance Award for Excellence in Public Policy, which recognizes leaders who advocate policies that address society’s key concerns including long-term economic growth, educational excellence and achievement, and good corporate governance.

J.B. Pritzker, Managing Partner of Pritzker Group, will receive the second annual Owen B. Butler Education Excellence Award. Established in honor of Brad Butler, former Chairman and CEO of Procter & Gamble and former CED Chairman, the award recognizes an individual’s exceptional commitment to quality education, skills development, and workforce training programs.

John S. Watson, Chairman and CEO of Chevron Corporation, will receive the Distinguished Performance Award for Corporate Citizenship, presented to a company and its CEO who demonstrate a strong commitment to corporate responsibility practices and are actively engaged in expanding and supporting those efforts.

Finally, Patricia A. Woertz, Chairman and CEO of Archer Daniels Midland Company, will be presented with the Peter G. Peterson Business Statesmanship Award, established in honor of Pete Peterson, CED’s longest-serving Trustee. The award recognizes corporate executives who champion issues in the interest of the public good, holding themselves to the highest standards of ethics and integrity.

Read more about each honoree’s tremendous contributions to their company, community, and country on the following pages.

On behalf of our entire Board of Trustees, thank you for your continued support of CED.

Carl T. Camden
President and CEO
Kelly Services, Inc.

Maggie Wilderotter
Chairman and CEO
Frontier Communications
The Committee for Economic Development (CED) is a nonprofit, nonpartisan, business-led, public policy organization that delivers well-researched analysis and reasoned solutions to our nation’s most critical issues.

We are proud to highlight CED’s strong legacy of engaging leaders in public policy and look forward to recognizing the many companies and individuals who have been part of that legacy.

Since its inception in 1942, CED has addressed national priorities that promote sustained economic growth and development to benefit all Americans. These activities have helped shape the future on issues ranging from the Marshall Plan in the late 1940s, to education reform over the past three decades, and campaign finance reform since 2000. CED’s research findings are coupled with multi-pronged outreach efforts throughout the country and abroad, achieving tangible impact at the local, state, national, and international levels.

Our nation needs renewed business leadership to reach the goals that we all share, including robust economic growth, increased educational and job opportunities, and rapid productivity. We need civil dialogue to address these challenges, and we need great statesmen and women to support, influence, and lead the discussions.

The Distinguished Performance Awards honor business leaders who have answered CED’s call for leadership. In 2014, we are pleased to once again recognize an outstanding group of companies and individuals.

We look forward to including you in CED’s Distinguished Performance Awards Dinner.
Distinguished Performance Awards
Past Recipients

Peter G. Peterson Award for Business Statesmanship
David M. Cote, Honeywell
Ian Davis, McKinsey & Co.
Jeffrey R. Immelt, General Electric Company
Andrea Jung, Avon Products, Inc.
A.G. Lafley, Procter & Gamble Company
W. James McNerney, Jr., The Boeing Company
Alan Mulally, Ford Motor Company
Indra Nooyi, PepsiCo, Inc.
Howard Schultz, Starbucks

Corporate Citizenship Award
Herbert M. Allison, Jr., TIAA-CREF
Donald G. Boudreau, Chase Manhattan Bank
Beth A. Brooke-Marciniak, EY
Ursula M. Burns, Xerox Corporation
Wes Bush, Northrop Grumman Corporation
GE Corporation
Raymond V. Gilmartin, Merck & Company, Inc.
E. Neville Isdell, The Coca-Cola Company
Verne G. Istock, First Chicago NBD Corp.
Ira A. Lipman, Guardsmark, LLC
Henry A. McKinnell, Pfizer Inc.,
Samuel J. Palmisano, IBM Corporation
Kendall J. Powell, General Mills
Donald J. Schuenke, Northern Telecom
Frederick W. Smith, FedEx Corporation
John F. “Jack” Smith, Jr., General Motors Corporation
William C. Weldon, Johnson & Johnson
Josh S. Weston, Automatic Data Processing, Inc.

Global Leadership Award
Dr. Isaiah Frank
Yotaro “Tony” Kobayashi, Fuji Xerox
Jiang Jianqing, Industrial and Commercial Bank of China (ICBC)
Kees Kruthhoff, Unilever
James E. Press, Toyota Motor North America
James A. Skinner, McDonald’s Corporation

Leadership in Diversity Award
Daniel F. Akerson, General Motors Company
Richard Edelman, Edelman

Owen B. Butler Education Excellence
Edward B. Rust, Jr., State Farm Insurance Companies

Excellence in Public Policy Award
Léo Apotheker, Hewlett-Packard
Carl T. Camden, Kelly Services, Inc.
The Honorable Frank C. Carlucci,
Senator Russell Feingold
Kenneth C. Frazier, Merck
Dean Kamen, FIRST
Ambassador Carla Anderson Hills
The Honorable James B. Hunt, Jr.
Bob Kerrey, The Concord Coalition
Andrew Liveris, Xerox Corporation
Senator John McCain
Congressman Martin Meehan
Peter G. Peterson, The Concord Coalition
Hugh B. Price
Warren B. Rudman, The Concord Coalition
Congressman Christopher Shays
Bobby Shriver, (PRODUCT) RED
Paul E. Tsongas, The Concord Coalition

Trustee Leadership Award
Roy J. Bostock, Yahoo!
W. Bowman Cutter, Roosevelt Institute
Frank P. Doyle, General Electric Company
Robert H. Dugger, Hanover Investment Group
Edmund B. Fitzgerald, Woodmont Associates
Roderick M. Hills, Hills Stern & Morley LLP
Jeffrey Joerres, ManpowerGroup
Edward A. Kangas, Deloitte Touche Tohmatsu
Joseph E. Kaspurns, Economic Ventures, LLC
Philip Klutznick, United States Secretary of Commerce
William W. Lewis, McKinsey & Company
Bruce MacLaury, The Brookings Institution
Lenny Mendonca, McKinsey & Company
James D. Robinson III, American Express
James E. Rohr, PNC Financial Services Group, Inc.
Daniel Rose, Rose Associates
Landon H. Rowland, Janus Capital Group
Distinguished Performance Awards
Dinner Committee

Angela Braly, The Braly Group, LLC
Carl T. Camden, Kelly Services, Inc.
Henrietta H. Fore, Holsman International
Carla A. Hills, Hills & Company
Roderick M. Hills, Esq., Hills Stern & Morley LLP
Jack A. Hockema, Kaiser Aluminum Corporation
Jeffrey A. Joerres, ManpowerGroup
Andrea Jung, Grameen America
Joseph E. Kasputys, Economic Ventures, LLC
Kathryn V. Marinello, Stream Global Services
Alan Mulally, Ford Motor Company (Ret.)
Indra K. Nooyi, PepsiCo
Peter G. Peterson, Peter G. Peterson Foundation
Catherine B. Reynolds, Catherine B. Reynolds Foundation
James E. Rohr, The PNC Financial Services Group (Ret.)
Daniel Rose, Rose Associates, Inc.
Patricia F. Russo, Alcatel-Lucent (Ret.)
Edward B. Rust, Jr., State Farm®
Frederick W. Smith, FedEx Corporation
Maggie Wilderotter, Frontier Communications
Ronald A. Williams, Aetna Inc. (Ret.)
Committee for Economic Development
Executive Committee

Co-Chairs
CARL T. CAMDEN
KELLY SERVICES INC.

MAGGIE WILDEROTTER
FRONTIER COMMUNICATIONS

Executive Committee

BETH A. BROOKE-MARCINIAK
EY

D. BRYAN JORDAN
FIRST HORIZON NATIONAL CORP.

MICHAEL CHESSER
GREAT PLAINS ENERGY, INC. (RET.)

JOSEPH E. KASPUTYS
ECONOMIC VENTURES, LLC

ROBERT H. COLSON, PH.D
BARUCH-CUNY

ROBERT J. KUEPPERS
DELOITTE LLP

W. BOWMAN CUTTER
THE ROOSEVELT INSTITUTE

LENNY MENDONCA
MCKINSEY & COMPANY, INC. (RET.)

WILLIAM T. ESREY
SPRINT CORPORATION (RET.)

DEBORAH HICKS MIDANEK
SOLO group, INC.

ROGER W. FERGUSON, JR.
TIAA-CREF

RONALD P. O’HANLEY
FIDELITY INVESTMENTS (RET.)

HENRIETTA H. FORE
HOLSMAN INTERNATIONAL

DEBRA PERRY
KORN FERRY
INTERNATIONAL, INC.

JOSEPH M. GANTZ
PINE BROOK ROAD
PARTNERS, LLC

DONALD K. PETERSON
AVAYA INC. (RET.)

PATRICK W. GROSS
THE LOVELL GROUP

JAMES E. ROHR
PNC FINANCIAL SERVICES GROUP,
INC. (RET.)

HOLLIS W. HART
CITI

PATRICIA F. RUSSO
ALCATEL-LUCENT (RET.)

JACK A. HOCKEMA
KAISER ALUMINUM CORPORATION

JACOB WORENKLEIN
AKIN GUMP STRAUSS HAUER
& FELD LLP
2014 Distinguished Performance Awards
Dinner Sponsors

Chairman’s Circle
Carl T. Camden, 
Kelly Services, Inc.
Roger W. Ferguson, Jr., 
TIAA-CREF
Joseph E. Kasputys, 
Economic Ventures, LLC
Frederick W. Smith, 
FedEx Corporation

Corporate Sponsors
Archer Daniels Midland Company
Bank of America
Chevron Corporation
KKR
Peter G. Peterson Foundation
The Pritzker Children’s Initiative
Tishman Speyer
Wal-Mart Stores, Inc.

Trustee Sponsors
Ariel Investments
Citi
Deloitte LLP
EY
Insigniam
J.P. Morgan
MasterCard
McKinsey & Company, Inc.
PepsiCo Foundation
Procter & Gamble
State Farm *

Patron Sponsors
American Express
Davis Polk & Wardwell LLP
ManpowerGroup
PNC Financial Services Group, Inc.
Sony Corporation of America
**Benefactor Sponsors**

American Petroleum Institute
AT&T
Booz Allen Hamilton
Claremont McKenna College, Kravis Leadership Institute, Henry R. Kravis Prize in Leadership
Daniel Rose
Dow Chemical
International Flavors & Fragrances Inc.

Lawrence H. Linden
Macy's and Bloomingdale's
Madison Dearborn Partners
Monsanto
Morgan Stanley
RSR Partners
Simpson Thacher & Bartlett LLP
Skadden, Arps, Slate, Meagher & Flom LLP & Affiliates
Xerox Corporation

**Individual Sponsors**

ACT
Barbara M. Barrett
Mr. & Mrs. William J. Brodsky
Andrew F. Barth, Capital Guardian Trust Company
Chadick Ellig
Michael Chesser
The Clorox Company
Leon & Toby Cooperman
Meyer Feldberg
Henrietta H. Fore
Joe Gantz
Philip H. Geier Jr., The Geier Group LLC
Goldman Sachs
Deborah Hicks Midanek, Solon Group
Roderick & Carla Hills
Hutchins Family Foundation

Johnson & Johnson
Kaplan University
KPMG LLP
McGriff, Seibels & Williams, Inc.
Lazard
Linda McMahon
New York Life
Northrop Grumman
Debra Perry
Donald K. Peterson
Rockwell Automation
James E. Rohr
The Segal Group
Bob Stanzione, ARRIS Group, Inc.
Ronald A. Williams, RW2 Enterprises, LLC
The Williams Capital Group, L.P.
Jacob Worenklein
Distinguished Performance Award for Global Leadership

Michael T. Duke
Chairman of the Executive Committee
Wal-Mart Stores, Inc.

The Committee for Economic Development is proud to present Mike Duke, retired President and CEO, and current Chairman of the Executive Committee of the Board of Directors of Wal-Mart Stores, Inc., with the 2014 Global Leadership Award.

The Global Leadership Award recognizes a multinational corporation and its leader that has made significant contributions extending beyond our nation to communities across the globe. Walmart operates in 27 countries and, under Mike’s leadership, the company took bold steps to drive social responsibility across its global business.

Walmart understands that more opportunity for women, particularly in developing countries, is essential for global progress; and in 2011, the company launched the Global Women’s Economic Empowerment Initiative. To date, with the help of more than $79 million dollars in grants from the Walmart Foundation, the company is on track to help train 1 million women on farms, in factories and throughout the workforce through 2016. Additionally, Walmart is ahead of schedule on its goal of sourcing more than $20 billion from women-owned businesses in the same timeframe.

Central to Walmart’s mission of helping people save money and live better is its strong commitment to operating a greener business and creating a more sustainable environment. Under Mike’s leadership, Walmart broadened and accelerated its efforts in sustainability — announcing the Sustainable Product Index in 2009 — to measure and improve the sustainability of the products it buys and sells. And, as part of Walmart’s more than 335 renewable energy projects worldwide, the company is now able to source 24% of its electricity from renewables. In the U.S., Walmart is making strong progress in waste reduction, with a 81% waste diversion rate. Mike’s commitment to a healthier environment extends beyond Walmart to his role on the executive council of Conservation International’s Center for Environmental Leadership in Business.

Walmart has also had a significant impact in the area of domestic hunger relief. In 2013, Walmart and the Walmart Foundation became the first partner of Feeding America to donate an astonishing 1 billion meals to feed families in need. And since 2011, the company has saved its customers more than $3.5 billion on fresh produce alone — helping them to save money and put more nutritious meals on the family dinner table.

CED applauds Mike Duke and Walmart for their contributions worldwide and is proud to honor Mike with the 2014 Global Leadership Award.

CED applauds Mike Duke and Walmart for their contributions worldwide and is proud to honor Mike with the 2014 Global Leadership Award.
Distinguished Performance Award
for Trustee Leadership

Roger W. Ferguson, Jr.
President and Chief Executive Officer
TIAA-CREF

The Committee for Economic Development is proud to present Roger W. Ferguson, Jr., President and Chief Executive Officer of TIAA-CREF, with the 2014 Trustee Leadership Award.

The Trustee Leadership Award recognizes an individual’s exceptional service on CED’s Board of Trustees and the special contributions he or she has made to CED’s policy research, outreach and impact programs, and the overall governance and administration of the organization.

Roger has been instrumental in building support for CED’s policies and programs, especially in the areas of education and global competitiveness. He served as Co-Chair of CED for the past three years.

CED commends Roger for his numerous contributions in the public sphere. As the former Vice Chairman of the Board of Governors of the U.S. Federal Reserve System, Roger led the Fed’s initial response to the terrorist attacks of September 11, providing both continuity to the U.S. financial system and reassurance to the global financial community.

As a civic leader, Roger also serves as chairman of the Business-Higher Education Forum and is a member of the Council on Foreign Relations, the Economic Club of New York, and the Congressional Budget Office’s Panel of Economic Advisers. He serves on the boards of the Institute for Advanced Study, Memorial Sloan-Kettering Cancer Center, and the American Council of Life Insurers.

CED is grateful for Roger’s resolute leadership of CED and is pleased to honor him with the 2014 Trustee Leadership Award.
The Committee for Economic Development is pleased to present Henry Kravis, Co-Founder and Co-Chief Executive Officer of KKR & Co. L.P., with the 2014 Excellence in Public Policy Award.

The Excellence in Public Policy Award honors an individual who demonstrates a commitment to advancing policies that are in the nation’s long-term interest. Throughout his career, Henry has made a significant impact in the areas of economic growth, corporate governance, and leadership development.

Recognizing that a strong economy and community go hand-in-hand, Henry founded The Partnership Fund for New York City. For nearly twenty years, the Partnership has brought together business and financial leaders to help create jobs and invest in diversifying the city’s economy, including the critical sectors of health care, science, and technology. Today, hundreds of business leaders volunteer their time annually in Partnership Fund-sponsored programs that help support New York City entrepreneurs.

Henry also incorporates impactful policies at KKR. Under his leadership and that of KKR co-founder George Roberts, KKR has been at the forefront of thoughtfully incorporating environmental, social and governance (ESG) factors into their investment decisions. A variety of programs demonstrate the firm’s strong and growing commitment to responsible investment. Through KKR’s Green Portfolio Program, the Firm’s participating portfolio companies achieved close to $1 billion in cost savings and added revenue, while avoiding 1.8 million metric tons of GHG emissions and 4.7 million tons of waste. Through KKR’s Vets @ Work initiative, close to 25,000 veterans have been hired by participating companies since the program’s inception in 2011. KKR’s focus on responsible investment also includes efforts in responsible sourcing, corporate governance, and employee wellness, among others. Most recently, KKR has established a robust employee engagement program that encourages and incentivizes community involvement and non-profit board service through grant matching and days of service.

Through the founding of the Kravis Leadership Institute at Claremont McKenna College, Henry and Marie-Josée Kravis have made it possible to empower a new generation of leaders. Henry also co-chairs the Columbia Business School Board of Overseers and is a vice-chairman of Rockefeller University.

In light of his many contributions, CED is proud to honor Henry Kravis of KKR with the 2014 Excellence in Public Policy Award.
The Committee for Economic Development is proud to present J.B. Pritzker, Managing Partner of Pritzker Group, with the 2014 Owen B. Butler Education Excellence Award.

The Owen B. Butler Education Excellence Award was established in 2013 in honor of Brad Butler, former Chairman and CEO of Procter & Gamble, and former Chairman of CED. The award recognizes an individual’s exceptional commitment to quality education, skills development, and workforce development programs.

J.B.’s dedication to advancing early childhood education is truly remarkable. Recognizing that a strong society is built from the ground up, the Pritzker Family Foundation puts at-risk children on a pathway to success by generously supporting high-quality early learning and development programs through both the First Five Years Fund and the Ounce of Prevention Fund. To ensure that these critical first years are guided by the finest research, in 2006, J.B. helped establish the Pritzker Consortium on Early Childhood Development at the University of Chicago, led by Nobel Prize-winning economist James Heckman. Early childhood education is a primary focus at CED as well, and we commend J.B. for his passion and influence in this area.

J.B. is co-founder and managing partner of Pritzker Group, a private investment firm with three professional investment teams: middle-market acquisitions, technology venture capital, and asset management. Over the last 20 years, J.B. has championed the development of Chicago into a world-renowned technology hub. He was appointed Founding Chairman of ChicagoNEXT, Mayor Rahm Emanuel’s Council on Technology and Innovation, and also founded 1871, Chicago’s digital startup center.

CED is pleased to honor J.B. with the 2014 Owen B. Butler Education Excellence Award.
Distinguished Performance Award for Corporate Citizenship

John S. Watson
Chairman and Chief Executive Officer
Chevron Corporation

CED is proud to present John Watson, Chairman and CEO of Chevron Corporation, with the 2014 Corporate Citizenship Award.

The Corporate Citizenship Award is presented annually to a company that integrates the well-being of society into its guiding principles, and whose leader demonstrates an exceptional commitment to carrying out the corporate practices which result from those efforts. Through their business and social investments, Chevron has helped boost local economies, created jobs, improved livelihoods and supported local businesses. And under John Watson’s leadership, Chevron has made a significant impact through its social investments in the areas of health, education and economic development.

Around the globe, Chevron supports education programs, develops and trains local workers to world-class standards, and builds supplier capacity. They put a special focus on cultivating education programs in science, technology, engineering and math (STEM) to ensure students are qualified for the jobs of tomorrow. In 2013 alone, their global investment in education was nearly $94 million. Workforce readiness is a major focus at CED as well, and we commend Chevron for advancing this important issue.

Chevron has also sought to promote the health of the communities where they operate and improve access to health care aimed at eradicating diseases. For example, in Africa Chevron works with governments and partners both globally and locally in countries such as Nigeria and Angola to strengthen health systems, create greater HIV/AIDS awareness, reduce the stigma associated with the disease, and provide access to testing and treatment.

Additionally under John’s leadership, Chevron has continued to develop an admirable internal culture through their commitment to a diverse workforce. Recently, women and minorities made up nearly half of the company’s new employees, and they have spent over $800 million with women- and minority-owned small businesses here in the U.S. Chevron has also been awarded for being a top corporation providing opportunities to women entrepreneurs. These initiatives align with CED’s work of placing more women in leadership.

CED is pleased to honor John Watson and Chevron Corporation with the 2014 Corporate Citizenship Award.
CED is proud to present Patricia Woertz, Chairman and Chief Executive Officer of Archer Daniels Midland Company (ADM), with the 2014 Peter G. Peterson Business Statesmanship Award, for her contributions to education, global economic affairs, and reducing hunger.

The Peter G. Peterson Business Statesmanship Award was established in honor of CED’s longest-serving trustee, Peter G. Peterson, and recognizes an individual that leads both his or her company and community with integrity; a leader that puts aside self-interest, advocates for the public interest, and engages in policy issues.

Patricia has made a commitment to creating a vibrant future for global agriculture. The ADM Institute for the Prevention of Postharvest Loss works with small farmers in the developing world to help preserve a portion of the millions of metric tons of grains and oilseeds that are lost each year from disease and mishandling. Furthermore, ADM’s work with the Invest an Acre Program encourages farmers to give a portion of their crops to prevent hunger in their communities.

CED applauds Patricia for making education a priority at ADM. The Agricultural Innovation Center at Purdue University, founded by ADM, provides cutting-edge laboratory opportunities for students pursuing careers in the field. Outside the U.S., ADM’s Institute has, through online learning, assisted farmers in using more efficient farming methods.

Recognizing America’s critical role in shaping global economic affairs, Patricia’s public service includes being a member of the President’s Export Council, serving on the board of the U.S.-China Business Council, and chairing the U.S. section of the U.S.-Brazil CEO Forum.

CED is proud to present Patricia with the 2014 Peter G. Peterson Business Statesmanship Award.
TODAY’S IDEAS AND SOLUTIONS CAN SHAPE A BETTER FUTURE FOR THE GENERATIONS THAT FOLLOW.

TIAA-CREF SALUTES THE CED ON ITS WORK TO SOLVE CRITICAL ISSUES.

TIAA-CREF is privileged to support the fine work of the Committee for Economic Development. Its members bring reasoned solutions and fresh ideas to help make a better world for our children... and their children.

TIAA-CREF is also proud to salute our President and CEO Roger Ferguson on receiving the 2014 Trustee Leadership Award.

tiaa-cref.org | 800 842-2252
to those who lead with distinction

Thank you for the positive impact you continue to have on your company, community, and colleagues

Kelly Services® is proud to support the Committee for Economic Development, and we congratulate this year’s outstanding award recipients.
Joseph Kasputys congratulates 2014 Distinguished Performance Awards Honorees and the Leadership of CED.
Your hard work and dedication is an inspiration to us all. FedEx is honored to congratulate the 2014 Distinguished Performance Awards Winners on a job well done.
Archer Daniels Midland Company salutes the Committee for Economic Development for its decades of commitment to promoting economic growth that benefits all Americans.

And, we congratulate all of the 2014 Distinguished Performance Awards recipients on their remarkable accomplishments.
COMMUNITIES ARE PART OF A SMART BUSINESS PLAN.

WE AGREE.

Thank you to the Committee for Economic Development for recognizing corporate leaders who create opportunities for society and companies to succeed together. Congratulations to all the 2014 Distinguished Performance Award winners, including our own John Watson.
KKR is honored to join in celebrating each of the 2014 Distinguished Performance Awards Honorees

Michael T. Duke
Global Leadership Award

Roger Ferguson, Jr.
Trustee Leadership Award

Henry R. Kravis
Excellence in Public Policy Award

J.B. Pritzker
Owen B. Butler Education Excellence Award

John S. Watson
Corporate Citizenship Award

Patricia A. Woertz
Peter G. Peterson Business Statesmanship Award

To learn more, visit PGPF.org.

The Peter G. Peterson Foundation is devoted to increasing public awareness of the nature and urgency of key fiscal challenges threatening America’s future and accelerating action on them.

The Peter G. Peterson Foundation is proud to support the Committee for Economic Development.

We salute all of this year’s award winners.
The Peter G. Peterson Foundation is proud to support the Committee for Economic Development.

We salute all of this year’s award winners.

The Peter G. Peterson Foundation is devoted to increasing public awareness of the nature and urgency of key fiscal challenges threatening America’s future and accelerating action on them.

To learn more, visit PGPF.org.
The Pritzker Children’s Initiative, a national project of the J.B. and M.K. Pritzker Family Foundation, is proud to support the expansion of high quality early learning opportunities for disadvantaged children.
At Walmart, we’re proud to join the Committee for Economic Development in celebrating the 2014 Distinguished Performance Award recipients.

A special congratulations to Mike Duke, with sincere thanks for nearly 20 years of service.
A salute to those who make a difference.

Thank you for leading the way.

Bank of America is proud to support the Committee for Economic Development Distinguished Performance Awards Dinner. Congratulations to all of this evening’s honorees on your well-deserved recognition.
CONGRATULATIONS
To All Of The Honorees
Tortoises are believed to live
up to 300 years.
After three decades of patient investing,
we’re off to a fine start.

To learn more, call 800.292.7435
or visit arielinvestments.com.
The desire to excel, combined with the right support network, leads to success. Booz Allen Hamilton is proud to recognize the Committee for Economic Development’s Distinguished Performance Award winners. We applaud your leadership and commitment to serving the business community.
WHETHER IT’S CEO, CHAIRMAN OR PARTNER, YOU ALL SHARE ONE TITLE: PROGRESS MAKER.

Citi congratulates tonight’s Committee for Economic Development Distinguished Performance Award winners. Business can be a powerful solution to problems facing our nation. Thank you for answering the call to lead your companies to strengthen the communities in which they operate.

citi.com/progress
Making a strong impact.

Deloitte is proud to support the work of the Committee for Economic Development.

Congratulations to the Distinguished Performance Award 2014 Honorees:

Michael T. Duke
Roger W. Ferguson, Jr.
Henry R. Kravis
J.B. Pritzker
John S. Watson
Patricia A. Woertz

www.corpgov.com
www.deloitte.com


Copyright © 2014 Deloitte Development LLC. All rights reserved. Member for Deloitte Touche Tohmatsu Limited
EY is proud to salute the Committee for Economic Development and congratulates this year’s award recipients:

Patricia A. Woertz
Chairman and CEO
Archer Daniels Midland Company
Peter G. Peterson Business Statesmanship Award

John S. Watson
Chairman and CEO
Chevron Corporation
Corporate Citizenship Award

Michael T. Duke
Chairman of the Executive Committee
Wal-Mart Stores, Inc.
Global Leadership Award

Henry R. Kravis
Co-Chairman and Co-CEO
KKR
Excellence in Public Policy Award

Roger W. Ferguson, Jr.
President and CEO
TIAA-CREF
Trustee Leadership Award

J. B. Pritzker
Managing Partner
Pritzker Group
Owen B. Butler Education Excellence Award
We thank you and salute all business leaders who provide transformational leadership in the companies and communities in which they operate.
When people come together, they can accomplish great things.

JPMorgan Chase proudly supports the Committee for Economic Development and the 2014 Distinguished Performance Awards Dinner.

Congratulations to this year’s honorees.
Paving the way for tomorrow’s leaders: 

PRICELESS.

MasterCard® is proud to support the Committee for Economic Development and congratulates this year’s outstanding award recipients.
The PepsiCo Foundation is proud to support the Committee for Economic Development and the strong legacy of engaging corporate leaders in public policy deliberations on critical economic and social issues.

Congratulations to all of tonight’s Distinguished Performance Award recipients.
P&G congratulates the

2014 Distinguished Performance Award Winners

as the Committee for Economic Development recognizes their leadership in their companies and their communities.

Michael T. Duke
Roger Ferguson, Jr.
Henry R. Kravis
J.B. Pritzker
John S. Watson

and, our P&G Director,
Patricia A. Woertz
State Farm® is a proud supporter of the Committee for Economic Development. Its work supporting the Common Core State Standards and its many efforts to link a quality education to the strength of our economy helps prepare our children for success in the 21st century workplace.

Like a good neighbor, State Farm is there.
AMERICAN EXPRESS

CELEBRATES THE

COMMITTEE FOR ECONOMIC DEVELOPMENT

AND CONGRATULATES ALL OF TONIGHT’S HONOREES
At ManpowerGroup™, we are proud to support the Committee for Economic Development in their commitment to business statesmanship. Our collective efforts are having a positive impact on the issues facing society today.

We congratulate all the 2014 honorees on receiving the Distinguished Performance Award and thank them for their exceptional leadership.

HARNESSING THE WINDS OF CHANGE IS HUMANLY POSSIBLE
for building a solid foundation.

Determination. Hard work. Guts. That’s what leaders are made of. And that’s why we’re so proud to support the Committee for Economic Development and to salute tonight’s honorees.

pnc.com
Davis Polk joins the Committee for Economic Development in special recognition of Michael Duke, our own Roger Ferguson, Henry Kravis, J.B. Pritzker, John Watson and Patricia Woertz.
Sony Corporation of America

is proud to support the

Committee for Economic Development

and congratulates

all of this year’s honorees.
Through research, community involvement, technology and innovative programs, learning is made better when everything works together. AT&T Aspire helps make high-school graduation just the first step on a long and fulfilling road of success.

AT&T proudly supports the Committee for Economic Development and congratulates the 2014 Distinguished Performance Award honorees.
Dow combines the power of science and technology to help address many of the world’s most challenging problems. Together, the elements of science and the human element can solve anything.

Dow is proud to support the Committee for Economic Development and congratulates tonight’s Distinguished Performance Award winners:

- Michael T. Duke
- Henry R. Kravis
- Roger W. Ferguson, Jr.
- J.B. Pritzker
- John S. Watson
- Patricia A. Woertz
At Monsanto, we believe people and business can create a brighter future. That’s why we’re honored to support the Committee for Economic Development in recognizing these Distinguished Performance Award recipients. No one individual, company or organization has all the answers, but through our collective efforts we know tomorrow can be even brighter than today. Congratulations to:

Mike Duke  
J.B. Pritzker  
Roger Ferguson  
John Watson  
Henry Kravis  
Patricia Woertz

monsanto.com  
Monsanto and Vine Design® is a registered trademark of Monsanto Technology LLC.
Skadden is proud to support

CED’s 2014 Distinguished Performance Awards Dinner

and congratulates this year’s honorees

Michael T. Duke
Roger W. Ferguson, Jr.
Henry R. Kravis
J.B. Pritzker
John S. Watson
Patricia A. Woertz
We proudly support the CED and its mission of delivering well-researched analysis and reasoned solutions to our nation’s most critical issues.

We salute the

2014 Distinguished Performance Award Winners:

Michael T. Duke
Roger W. Ferguson, Jr.
Henry R. Kravis
J.B. Pritzker
John S. Watson
Patricia A. Woertz

Placing leaders who make a difference!

© 2014 Chadick Ellig, Inc.
THE CLOROX COMPANY

salutes

The Committee for
Economic Development

and honors

2014 Global Leadership Award Recipient

MICHAEL DUKE

Chairman of the Executive Committee
Wal-Mart Stores, Inc.

Michael, we appreciate your partnership and support over the years and congratulate you on receiving this prestigious Global Leadership award.
Solon Group and its Chairman & CEO, Deborah Hicks Midanek, Congratulate all of the 2014 Distinguished Performance Award Honorees.
Joe Gantz Congratulates Roger Ferguson on his 2014 Trustee Leadership Award, and Salutes All of This Year’s Recipients.
You can always spot a true leader.

Congratulations to this year’s honoree,

Michael Duke

of Wal-Mart Stores, Inc., on receiving the CED Global Leadership Award.
Talent has no boundaries

There is a place where ambitions are limitless. Where every professional can leverage their unique skills to realize their goals. It’s KPMG LLP. Where success can be achieved by all.

KPMG is proud to sponsor CED’s 2014 Awards Program and Business Statesmanship Initiative, and congratulates all of our distinguished honorees.

kpmgcareers.com
A Century of Expertise – a Focus on the Future

While we trace our organization’s roots to 1886, McGriff, Seibels & Williams is firmly focused on the future and helping our clients tackle their responsibilities head on. Our team of experienced professionals work with some of the world’s largest corporations to develop and implement state-of-the-art insurance solutions.

Our philosophy of personal service and attention to individual needs puts our clients at the top of our organizational chart. We work to make each relationship a long-term partnership that continues to grow in value.

We are proud to support the Committee for Economic Development. We’d like to sincerely congratulate the Distinguished Performance Award winners and thank them for their exceptional leadership.
Take time to recognize the good around you.

We are proud to support the Committee for Economic Development in their efforts to keep good going. Our warmest congratulations to all of tonight’s honorees.
THE VALUE OF RECOGNIZING GREAT ACHIEVEMENTS AS THEY HAPPEN.

Northrop Grumman salutes the Committee for Economic Development which recognizes deserving community and business leaders helping to keep our nation strong. Congratulations to the distinguished award honorees.

THE VALUE OF PERFORMANCE.
Rockwell Automation proudly supports the CED Distinguished Performance Award recipients.

Join us in honoring

**John S. Watson**  
Chairman of the Board  
and Chief Executive Officer  
Chevron Corporation

**Patricia A. Woertz**  
Chairman of the Board,  
Chief Executive Officer and President  
Archer Daniels Midland

**Henry R. Kravis**  
Co-Chairman and  
Co-Chief Executive Officer  
KKR

**Roger W. Ferguson, Jr.**  
President and CEO  
TIAA-CREF

**Michael T. Duke**  
Chairman of the  
Executive Committee  
Wal-Mart Stores, Inc.

**J.B. Pritzker**  
Managing Partner  
Pritzker Group

for their exceptional leadership in business.
Ronald A. Williams
RW2 Enterprises, LLC

Congratulations to the Distinguished Performance Award 2014 Honorees:

Michael T. Duke
Chairman of the Executive Committee
Wal-Mart Stores, Inc.

Roger W. Ferguson, Jr.
President and Chief Executive Officer
TIAA-CREF

Henry R. Kravis
Co-Chairman and Co-CEO
KKR

J.B. Pritzker
Managing Partner
Pritzker Group

John S. Watson
Chairman and CEO
Chevron Corporation

Patricia A. Woertz
Chairman and CEO
Archer Daniels Midland Company

www.RonWilliams.net
Motivated People Build an Organization

Engage your people to build your success.

At The Segal Group, we know the value of human resources, benefits and compensation programs. We help you build, manage, and improve your programs to attract and retain the motivated and dedicated people your organization needs.

The Segal Group is proud to support the work of the Committee for Economic Development and congratulates this year’s honorees:

Michael T. Duke
Roger Ferguson, Jr.
Henry R. Kravis
J.B. Pritzker
John S. Watson
Patricia A. Woertz
is pleased to support the

COMMITTEE FOR ECONOMIC DEVELOPMENT

and congratulates the
Distinguished Performance Awards Recipients

MICHAEL T. DUKE
PATRICIA A. WOERTZ
J.B. PRITZKER
JOHN S. WATSON
HENRY R. KRAVIS
ROGER W. FERGUSON, JR.

THE WILLIAMS CAPITAL GROUP, L.P.
8 Wright Street, Suite 107
Westport, CT 06880
T: 800-688-6349
F: 203-227-0445

650 Fifth Avenue, 11th Floor
New York, NY 10019
T: 212-830-4500
F: 212-830-4545

625 N. Michigan Avenue, Suite 1740
Chicago, IL 60611
T: 312-654-4567
F: 312-654-4570

WILLIAMS CAPITAL MANAGEMENT, LLC
650 Fifth Avenue, 11th Floor
New York, NY 10019
T: 212-830-4500
F: 212-830-4545

www.willcap.com

The Williams Capital Group, L.P. is a registered broker/dealer and member of FINRA and SIPC.
Williams Capital Management, LLC is an SEC-registered investment advisor.
Jacob Worenklein Congratulates the 2014 Distinguished Performance Awards Honorees
Congratulations
To
J. B. Pritzker
For his
passion and
commitment
To early childhood education

~ ~ ~

Joan & Bill Brodsky
&
Family
Thank You to Our 2014 Supporters

ACT
Airbus Americas, Inc.
Amazon Web Services
American Express
American Petroleum Institute
Anixter International
Michael G. Archbold
Archcher Daniels Midland Company
Ariel Investments
Tom Armstrong
Ian Armof
AT&T
Avenir Investment Corp.
Avery Dennison
Bernard C. Bailey
Bank of America
Barbara M. Barrett
Chris Bart
Dominic Barton
David L. Bere
Andrea Bierce
Booz Allen Hamilton
Angela Braly
Bright House Networks
Broadview Networks
Mr. & Mrs. William J. Brodsky
Michael M. Byram
Calvert Investments
Andrew F. Barth
Capital Guardian Trust Company
Capital One Financial Corp.
George Barrett
CGI
Chadick Ellig
Michael Chesser
Chevron Corporation
Chubb Corporation
Citi
Claremont McKenna College
Claremont McKenna College, Kravis Leadership Institute, Henry R. Kravis Prize in Leadership
Joseph P. Clayton
Cynthia Cleveland
The Clorox Company
Abby Joseph Cohen
Cynthia Cohen
Colgate-Palmolive Company
Ferdinand Colloredo-Mansfeld
Robert H. Colson Ph.D.
Columbia University
Complera Partners, Inc.
Davoodi
Douglas R. Conant
Cone Health
Leon & Toby Cooperman
W. Bowman Cutter
Dickson Foundation Inc.
Dow Chemical
Kenneth W. Dam
Davis Polk & Wardwell LLP
Delaware North Companies, Inc.
Deloitte LLP
Delwar Capital Management LLC
Discovery Education
William H. Donaldson
drugstore.com, inc.
Robert H. Dugger
Duke Ecolab Inc.
Egon Zehnder
Gerri Elliott
Equity Group Investments, LLC
ESPN
William T. Esrey EY
EYA, LLC
Farien Advisors
FedEx Corporation
Meyer Feldberg
Roger W. Ferguson, Jr.
First Horizon National Corp.
Barbara Flanagan
Howard Fruhl
Henrietta H. Fore
Barbara Hackman Franklin
Franklin
Communications
Susan H. Fuhrman
Joe Gantz
Philip H. Geier Jr.
The Geier Group LLC
General Electric Company
General Mills, Inc.
Thomas P. Gerrity Jr.
Gibson, Dunn & Crutcher LLP
Raymond V. Gilmartin
Goldman Sachs
Alfred G. Goldstein
Goodyear Tire & Rubber Company
Patricia Gottesman
Earl G. Graves Jr.
Great Plains Energy, Inc.
Barbara B. Grogan
Robert P. Haney Jr.
Ben W. Heineman Jr.
Hess Corporation
Roderick & Carla Hills
Jack A. Hockema
Lloyd W. Howell Jr.
Hutchins Family Foundation
IBM Insignia
International Flavors & Fragrances Inc.
J. C. Penney Company, Inc.
Larry Jensen
J. M. Smucker Company
Johnson & Johnson
Robert L. Joss
J.P. Morgan
Andrea Jung
Kaiser Foundation
Health Plan, Inc.
Kaplan University
Joseph E. Kaspoutys,
Economic Ventures
Kelly Services, Inc.
KKR
Koru/Ferry
International, Inc.
KPMG LLP
Randall S. Kroszner
David H. Langstaff
Lazard
James A. Lawrence
William W. Lewis
Lawrence H. Linden
Livingston International
Inc.
Lockton Companies
MacArthur Foundation
Bruce K. MacLaury
Macy’s and Bloomingdale’s
Madison Dearborn Partners
ManpowerGroup
MasterCard
McAfee, Inc.
McAfee, Inc., Endowment Fund
Martha McGarry
McGraw-Hill Education
McGriff, Seibels & Williams, Inc.
McKinsey & Company, Inc.
Linda McMahon
Methodist Healthcare Corporation
Deborah Hicks Midanek
Solon Group
Harvey R. Miller Esq.
Joseph J. Minarik
Alfred T. Mockett
Monsanto
Paul M. Montrone
Nicholas G. Moore
Morgan Stanley
National Gypsum
NeuStar
New York Life Insurance Company
Northrop Grumman
Norton Rose Fulbright
Hilda Ochoa-Brillembourg
Ronald P. O’Hanley
John F. Olson
Steffen E. Palko
Palo Alto Networks
Carol J. Parry
Patomak Global Partners, LLC
Peet’s Coffee & Tea Inc.
PepsiCo Foundation
Debra Perry
Donald K. Peterson
Peter G. Peterson Foundation
Todd E. Petzel
Pfweb Inc
Pharmaceutical Research and Manufacturers of America
PNC Financial Services Group, Inc.
S. Lawrence Perneggast
The Pritzker Children’s Initiative
Procter & Gamble
Prudential Financial
Catherine Reynolds
William Richards, SUNY Orange
Rockwell Automation
James E. Rohr
Daniel Rose
Rosetta Stone
Rubin
RSP Partners
Patricia F. Russo
Ronald A. Williams,
RW2 Enterprises, LLC
Stephen W. Sanger
Maria A. Sastre
Elliot S. Schreiber Ph.D.
The Segal Group
Larreira Segil
John E. Sexton
Jane Sherburne
Shure Incorporated
Signal Hill
Simpson Thacher & Bartlett LLP
Skadden, Arps, Slate, Meagher & Flom LLP & Affiliates
SkyBridge Capital
Society for Human Resource Management
Sony Corporation of America
Bob Stanzione, ARRIS Group, Inc.
State Farm®
State of California
Roger W. Stone
Frederick W. Telling Ph.D.
Davia B. Temin
Tenneco, Inc.
G. Richard Thoman,
The Leon Lowenstein Foundation, Inc.
Larry D. Thompson
TIAA-CREF
Tina Speer
Sara M. Tucker
James S. Turley
Robert S. Walker
Walmart Stores, Inc.
West Virginia University
Western Governors University
John C. Wilcox
The Williams Capital Group, L.P.
Harold M. Williams
Jacob Wroknlein
Xerox Corporation
As of 8/30/14
CED is a nonprofit, nonpartisan, business-led, public-policy organization that delivers well-researched analysis and reasoned solutions to our nation’s most critical issues.